CITY OF FRANKLIN, NEW HAMPSHIRE

A Friendly City on the Move

ANNUAL REPORT 1972

An Example of the Spirit of Cooperation of the Citizens of

FRANKLIN

OPERATING BUDGET 1973

A Program Of Services
For The Citizens

Prepared By:
James A. McSweeney City Manager

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ACKNOWLEDGEMENT

Acknowledgement and appreciation is extended to everyone who participated in the preparation of this Annual Report and Budget and particularly to the Department Personnel who supplied essential information. The cooperation and support by the entire Municipal Organization throughout the year is a continuing activity that makes possible a Report such as this. Particular appreciation is extended to Ken Larrivee and Mrs. Marguerite Collins for their untiring efforts in the preparation of this report.

James A. McSweeney
City Manager

MAYOR'S INAUGURAL ADDRESS

January 3, 1972

FELLOW CITIZENS AND FRIENDS:

Every successful candidate appreciates the support he receives. In my case, it's a very special feeling for since the day I first criticized Public Service Company, I have never had the support of the news media of this city. No matter how firmly I may feel that what I have done is sound and right, it would be impossible to continue unless a fair portion of our citizens were willing to vote an approval. It would be helpful if the Council could see fit to support me to the same extent as the voters. It is true that less than 50% of those qualified participated in our last election. Non voters are a completely negative and growing group, common to all communities and are today democracy's greatest liability.

As a community, we have a right to be proud and thankful for the accomplishments of the past two years. Most outstanding has been the improvement of our industrial picture. Sierra Knits on Willow Hill is an entirely new industry. A major portion of Sulloway Mills has been taken over by an agressive and successful new concern headed by Mr. Thayer, who promises added employment in the vicinity of 100. Recently the Acme Staple factory has been purchased by a new and progressive concern. They intend an eventual expansion of both employment and products. Add to this the continued growth of Webster Valve, and the planned substantial expansion of Atlantic Laminates, and it's fair to say that no community in New Hampshire has done better in this field.

The zoning ordinance has been passed. It is now up to the Council to appoint a qualified Board of Adjustment to make it work. This

development is the most important protection of our home owners and the economic development of our City made in this century. We are deeply indebted to Roger Pouliot and the Planning Board. No one, except members of the committee, knows of the hours and hours of time and deliberation which went into producing the ordinance now on the books. They will never receive suitable recognition. I regret that his own affairs were such that Mr. Pouliot felt he could not continue on that Board. As long as I am Mayor, if he should ever seek to return, I will guarantee him the first available appointment.

Under our City Manager, we have had purely nominal increases in the tax rate. They actually would have been non-existent except for the inflationary era of which we are the victims, the repudiation by the state of its obligation under foundation aid for the schools, and the curtailed reimbursement for the loss of the stock in trade tax. To this they are now compounding the felony by mandatory programs, the costs of which are borne almost 100% by local towns and cities.

One field in which the Council has never supported me is an attempt to hold the schools down to funds which would compel them to forego further expansion of their multiple and expensive programs. I note that last year, in spite of a budget cut slightly beyond what they stated they could live with, they have expanded athletics to the Junior High, Paul Smith and Bessie Rowell Schools, and individual instruction has been extended to all pupils. I assume there have been other expansions. I do not say that this is not an improvement, but the expenses of our schools today are beyond our home owners' capacity to pay. This year, although they twice requested deficit appropriations, the schools ended up with a surplus of $18,000. Certainly they are to be commended on this, but it does indicate that they scream for money a long while before they

are hurt. They must realize for their own good, that "more money" is no longer an available solution of their problems.

We have now completed our first year under the City Manager. His accomplishments have been many, not the least of which is that to date he and I have never had a disagreement. Some would unkindly say that this was almost beyond the realm of imagination. The credit has to go to Jim. It pleases me that in spite of our agreement, there seems to be almost universal feeling, both by friends and enemies of the system, that we could not have done better in our selection of a manager. Franklin has had its first brush with the federal government. There are many more to come. We will proceed with sewers providing 90% reimbursement is assured and the plans are sound. Rochester is now being sued for $2,500,000. because its original sewer plans were in error. A court recovery is not covered under the Federal reimbursement clauses.

We should be grateful to Mr. McSweeney for the half a million plus which we have now been assured for the water project on Prospect Hill. In less than a week he disposed of Federal red tape and forms a foot deep. Normally six months would have been par for the course. Perhaps the biggest tribute of all for Mr. McSweeney, in view of our industrial improvement, is to compare it with Concord which spends $30,000. a year, including $16,000. annually for an industrial agent. So far as I know, in spite of this direct expenditure, they have shown no progress in the past two years. Jim has earned his entire salary in the field of industrial development alone.

Today there is a national and state revolution against the arrogant spending of many educators. In Franklin, schools take sixty-five cents plus of our tax dollar. Either school superintendents and their completely subservient school boards see the writing on the wall and

voluntarily cut back expenditure or an unreasoning public will do irreparable damage to the educational system.

Our most dangerous enemies are the state and federal governments. With wild abandon they foist one program after another on us and demand that we bear the full cost of its operation and a major portion of initial expenditure. Unless a program is good enough to be fully financed by the state or federal government, they have no right to force it on us.

A few examples of this trend toward compulsory municipal bankruptcy are the ambulance bill, limitation on open dumps, sewage, mental health, multiple educational requirements, and loss of revenue through elimination of the stock in trade tax and constantly expanding tax exemptions. I do not for one moment say that the ultimate end of most of these programs is not sound but only that once the municipal cow is dry there is no use demanding more milk for the calf. Only a solvent town can remain free. It is time that the state and federal government, as well as we ourselves, recognize our financial limitations. It is tragic that because there is no limit to funds for the destruction of Asia, Washington has almost nothing for the solution of domestic problems.

Thank you all for coming tonight. I promise the best that God gave me in the service of this fine City. In summary, what I always strive to accomplish for Franklin is more home owners with good jobs, financial security and well, but not extravagantly educated, children. No single man can do that, but with reasonable understanding and assistance from the all too small group of citizens really interested and willing to help, progress will be made in the right direction.

Eugene S. Daniell, Jr.
Mayor

M A Y O R S

Frank N. Parsons	1895
Edward H. Sturtevant	1896
Charles W. Adams	1897-1898
Frank H. Daniell	1899
Rufus G. Burleigh	1900-1901
Harry W. Daniell	1902
Isaac N. Blodgett	1903-1904
George E. Shepard	1905
Willie L. Whittier	1906
Michael J. Nevins	1907-1908
Enos K. Sawyer	1909-1910
Seth W. Jones	1911-1912
William W. Edwards	1913-1914
Daniel E. Davis	1915
Alexander A. Beaton	1916-1917
Edward G. Leach	1918-1919
Daniel N. Whittaker	1920-1921
Louis H. Douphinett	1922-1923-1924
Elmer D. Kelley	1925-1926
W. Earle Goss	1927-1928
Dennis E. Sullivan	1929-1930-1931
Rodney A. Griffin	1932-1933
Alphonse Lagace	1934-1935-1936-1937
Charles W. Adams, Jr.	1938-1939
Henry J. Proulx	1940-1941-1942-1943 1944-1945-1946-1947
Eugene S. Daniell, Jr.	1948-1949
W. Frank Welch	1950-1951
Harold W. Retter	1952
Wiggin S. Gilman	1953-1954-1955-1956
Herman W. Krueger	1957
Eugene S. Daniell, Jr.	1958
Wiggin S. Gilman	1959
Roland J. Desrochers	1960-1961-1962
Donald W. Cushing	1963-1964
Roland J. Desrochers	1965
Rolfe W. Camp	1966-1967
Robert J. Morin	1968-1969
Eugene S. Daniell, Jr.	1970-1971-1972-1973

CITY COUNCIL

BOARDS & COMMISSIONS

Ward I	Term Expires
Frank Edmunds	January, 1973
Steve Wilson	January, 1974
Paul Lemire	January, 1975
Ward II	
Augustine Winters	January, 1973
Kenneth Bonenfant	January, 1974
Roger Desrochers	January, 1975
Ward III	
Charles Wiggins	January, 1973
W. Pierce Burgess	January, 1974
Martin Feuerstein	January, 1975

Board of Health

Dr. Roland H. Beaudry	January, 1973
Dellas Lambert - Health Officer	January, 1974
Evelyn Cole, R.N.	January, 1975

Library Board of Trustees

Leda LaBonte	January, 1973
Edwards Briggs	January, 1973
Mary S. Piper	January, 1974
Emil Marshala	January, 1974
Elizabeth Krueger	January, 1975
Claire Cushing	January, 1975

Planning Board

Eugene S. Daniell, Jr. - Mayor	January, 1974
Edward Grzelak - Admin. Official	January, 1973
Martin Feuerstein - Council Representative	January, 1973
James A. Whittemore	January, 1973
Preston Stewart	January, 1974
Henry B. Trachy	January, 1975
Ralph Tilton	January, 1976
Real Michelin	January, 1977
Robert Goodearl	January, 1978

BOARDS & COMMISSIONS

	Term Expires
Personnel Advisory Board	
Thomas Gill	October, 1973
William Fisher	January, 1974
Louis Bergeron	August, 1975
Conservation Commission	
Harold Retter	September, 1973
Teofil Sokul	September, 1973
William Beckford	September, 1974
Keith Burns	September, 1974
Leland Hammond	September, 1974
Oliver Marcy	September, 1975
Donald Sargent	September, 1975
Highway Safety Commission	
Eugene S. Daniell, Jr. - Mayor	January, 1974
Martin Feuerstein - Councilman	January, 1975
James C. Nowell, Jr. - Police Chief	
Robert Ross	September, 1973
Norman LaRoche	September, 1974
Richard Crowley	September, 1975
Trustees of Trust Funds	
Robert E. Dussault	September, 1972
Ernest J. Decato	September, 1973
M. Guy Gilman	September, 1974
Board of Education	
Ward I	
Virginia Dufault	January, 1973
Ward II	
Fay Mahoney	January, 1974
Ward III	
Richard Hodgdon	January, 1975
At Large	
William Bennett	January, 1974
Roland Desrochers	January, 1973

CITY OF FRANKLIN

Office of the City Manager

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GENERAL REPORT

What Does Municipal Government Cost You?

Sometimes it is interesting to take a different look at Municipal Government and how the cost directly effects the taxpayer. With the system of taxation we have today, the only real place a person has left to complain about taxes is City Hall. Where can you go to complain about high State or Federal taxes, and be heard? If you stop and think about it, in most cases, a person pays more Social Security - State Taxes - Federal Income Taxes, or has, at some time in his life on a separate basis, than he does in total property taxes. However, these taxes, other than Municipal, are deducted from your weekly paycheck or are hidden in the items that you purchase. It doesn't hurt as much as when you get your lump-sum property tax bill just before Christmas each year.

Let us take a quick look at the services that the City of Franklin provides and what it costs on a per capita basis. At this point, let us assume a population of 7,500. We won't apply any revenues because the revenues we receive from State and Federal sources were originally your monies anyway:

General Government & Debt Service: The total budget for 1972 was $322,295. This amounts to about $43.00 per person. General Government and Debt Service breaks down to City Clerk; Tax Collector; Fixed Charges, such as, bonds, taxes and insurances; Legal and Planning Departments; Assessor's Office; Manager's Office; and Veterans' Exemptions. Of the $43.00 per

person mentioned a little while ago, $30.80 is needed to pay for Fixed Charges.

The City Clerk, Treasurer and Tax Collector's Offices cost each person approximately $5.00 per year, which, incidentally, includes the Mayor and Councilmen's salaries. The ever-popular Assessor's Office's per capita cost is $1.60; the Manager's Office, $2.60. Pay Increases for 1972 amounted to about $1.60 per capita and the balance of $1.40 per person was distributed between the Legal, Planning & Zoning Departments.

Let us take a look at some of the major cost departments. Our Welfare cost per person last year was $7.15, whereas our Health Department cost, which includes the Visiting Nurse Association, was 98¢. The cost to each person for our Fire Department was $10.40 and the Police Department & Dog Control amounted to $13.00 per person. This approximates about $31.75 per person for the entire Public Safety and Welfare program.

What about our cost in the Public Works Department? Our total budget for Public Works in 1972 was $188,000, including everything from Administration to Town Road Aid. Our cost here is about $25.10 per person. Let us break this down a little bit:

Street Maintenance (not including Resurfacing)	$4.75
Snow Removal	4.05
Street Lights	2.95
Rubbish Removal	2.70
City Garage (equipment, maintenance, etc.)	4.45
Administrative & Memorial Hall operation	2.70
Tree Removal & Street Cleaning	.95
Town Road Aid-Bridges-Sidewalk Repairs	1.05
Sewer Repairs	1.50

Referring to our Parks & Recreation Department, you hear the pros and cons daily. The cost is too high or we are not spending enough on

recreation. Our per capita cost for 1972 was $3.85 for our municipal recreation budget! The Public Library per capita cost was approximately $3.20 per person.

County Government cost per capita was $10.45

Per Capita cost for operating our Schools was approximately $186.00

From the figures previously cited it shouldn't be to difficult to see that most of the Municipal services that you receive and pay for through your local taxes do not even amount to your monthly utility bills or the amount that you may spend monthly on entertainment.

Where do we go from here? Are taxes too high? Do we want more services? In my opinion, there are few avenues left to stabilize the local tax rates. It is my feeling, and I quote from last year's Annual City Report:

"If local government could get adequate authority to raise their own revenue, they could free themselves very quickly from the manipulation by the States and there is every reason to think that they would. They are close to the every-day problems and, thus, close to the people. Local officials everywhere cooperate every day on many problems; one suspects that, if they were united, local governments might even reorganize themselves into functional and functioning bodies. Some such reorganization would be worth trying. Without it, every Federal Program will probably be waste, or worse, and the decay of authority of all government will continue." (1)

Let there be no doubt about it. When a dollar leaves the community, goes to the State and/or Federal Governments, then returns to the

(1) City of Franklin Annual Report-1971-Page 8

community under the guise of State or Federal aid, you are lucky to receive pennies on that dollar. Remember; the State or Federal Aid that you get back has been recycled, after being polluted and diluted, then awarded with much pomp and ceremony, as a grant, with a book of restrictions on its use that would befuddle any mind.

To provide better services and to make the best use of our tax dollar before it leaves the community, our State and Federal Administrations must realize that the tax dollar can best be spent at the local level.

"Local government-home rule - is the very foundation of our nation. We are not ready to give it up or let it go for lack of support. We are all keenly aware of the larger and larger "bite" that the Federal government, particularly, takes from us each succeeding year. The more the Federal and State governments take, the less is available to sustain local government". (2)

This year we will experience our first taste of Revenue Sharing. In 1973, we will receive some $250,000 of our dollars back to apply to municipal use. In subsequent years, this amount will level off to approximately $145,000. Once the total monies to be raised by taxes exceeds $145,000 over present spending levels, property taxes will go up. Revenue Sharing may be good, but to say, without reservation, that property taxes will go down as a result, may be completely false. It appears now, that communities may be forced to spend this money over and above their normal spending or else experience a loss of revenue in future years.

(2) Ibid, Page 2

With good planning, a careful application of these funds, the cooperation of all of our citizens, and foresight on the part of our elected officials, we will make the best use of these funds for the benefit of all taxpayers!

With the cooperation that I have received from the Mayor and the City Council, you can feel assured that your tax dollars have been well spent on the local level. I know this cooperation will continue and thus, your assurance for the future that each dollar that comes to the City in the form of taxes will be spent as if it were part of our own household budget. Thank you.

James A. McSweeney
City Manager

CITY OF FRANKLIN

Office of the City Manager

1973 BUDGET MESSAGE

TO THE HONORABLE MAYOR AND MEMBERS OF THE CITY COUNCIL AND CITIZENS OF THE CITY OF FRANKLIN:

The Annual Report for 1972 and the Budget for 1973 of the City of Franklin, as required by section 19, of the City Charter is submitted herewith. This report represents a detailed picture of the financial transactions from 1970 to 1972 and the projected expenses for 1973.

The format of this year's Budget is similar to that of last year. The intent being to give everyone a complete picture of the financial transactions that have occured over the past several years. Each department is presented separately with the expenses broken down into individual line items. In some departments, it has been broken down further, into divisions using the line item procedure. This process helps us to control expenditures.

The Report consists of three sections:

Section "A" (Pages 1-91) contains information relative to various Boards & Commissions, the Budget breakdown, consisting of anticipated revenues and expenses and the Budget Summary. It outlines the different Departments as to expenses and their operating budget for 1973. This Section also includes the Water Department account and the Projected Use of Federal Revenue Sharing Funds. The Mayor's message and Manager's remarks, Highlights of 1972 and Goals for 1973 are included in this Section. This year we have also included Analysis of Expenditures for most major departments and divisions. The Water Department audit will be available at a later date.

A special area of interest is added to this year's report and

should be looked at carefully. This is the "Proposed Use of Revenue Sharing" and is found in Section "A". The report outlines the amount of money anticipated to be received, what actually was received to date and how these funds have been applied to the budget and the Capital Improvement program. Your understanding of this Section will assist you in understanding the Budget Summary.

Section "B" (Pages) contains the Superintendent's reports, reports of the School Nurse, Cash Receipts and Disbursements reports and other School information for 1972 and 1973.

Section "C" contains the Municipal Calendar for 1973 and part of 1974. This calendar will be helpful to our citizens and employees in noting important dates relative to the operation of the City. Important telephone numbers are listed in this Section also.

Budget Summary: The general City sub-total for 1973 is approximately $76,465 more than was expended in 1972. This figure, for clarification, does reflect a 1972 appropriation of $902,550 or a budget figure of $104,033 less appropriated for 1973 over 1972. After applying projected revenues including Revenue sharing and surplus, the General City total and Capital Improvements in dollars to be raised by taxes is $187,924. The School Budget, after applying projected revenues, reflects an amount of $1,317,961 to be raised by taxes for the year 1973, an increase of $50,857 over 1972. These two figures (General City Sub-total and Schools)give us the total dollar to be raised by taxes for 1973 -- $1,505,885. This is a total budgetary decrease for municipal government and schools of $85,752 under that of last year which will amount to approximately $2.00 less on the tax rate due mostly to Revenue Sharing Funds applied. There can be further anticipated an increase in our valuations which could further reduce our tax rate.

Sincerely,

James A. McSweeney
City Manager

PROJECTED USE OF FEDERAL REVENUE SHARING

"State & Local Fiscal Assistance Act of 1972"

Total Amount to be Received as Anticipated (12-6-72)

Due to be received for 1972 & 1973 Calendar Years:

December, 1972	$72,675	Received 12/72 :	$69,314
January, 1973	72,675	Received 1/73 :	66,514
April, 1973	36,300	Received 4/73 :	40,773
July, 1973	36,300		
October, 1973	36,300		
TOTAL	254,250		

The above figures have been rounded off for purposes of estimates.

The following items are proposed to be funded by the above act and are to be applied to the 1973 portion of the City of Franklin's 5-year Capital Improvement Program:

Public Buildings:

1.	Refurbish City Hall (inc. cell block renov.)		$ 3,000
2.	Demolition of Montembeault Property (create additional municipal parking lot)		4,500
3.	Rewire Public Library		500
	DEPARTMENT TOTAL	($ 8,000)	

Fire Department:

11.	Extension of Fire Box Warning System & New Cable Installation		$ 1,500
13.	Purchase 1,000 G.P.M. Pumper (existing Municipal funds - $29,500)		10,500
13a.	Purchase 1976 New Truck to replace Seagrave (10,000/yr to go to Capital Res.)		10,000
	DEPARTMENT TOTAL	($22,000)	

Assessor's Office:

15.	Tax Mapping as required by RSA by 1980 (Estimated cost $28,000 - Existing Municipal funds $5,250)		$ 8,000
	DEPARTMENT TOTAL	($ 8,000)	

Recreation Department:

20.	Replacement of Skating House Odell Park (1974) (Estimated cost $6,000 - $3,000/yr to go to Capital Reserve)		$ 3,000
	DEPARTMENT TOTAL	($ 3,000)	

Public Works Department:

24.	Extension of Present Sewers -- Major Replacement & Discontinuence of Comb. lines	$ 8,000
25.	Sidewalk Construction & Repair & Replacement ($4,000 existing Mun. funds)	6,000
26b.	Replace #4 Chev. Pickup with 4-wheel drive 1 ton, low-bed dump	5,500
26c.	Radio for above vehicle	600
26d.	Purchase Small Sidewalk Plow/small Sweeper & Attachments	10,000
27.	Expansion of PW Garage for office (20X14 - Estimated cost $4,500 - Exist. Mun. Funds $3,000	1,500
30.	Replacement of 2½ ton Dump Truck	7,400
32.	Sanitary Landfill as required by law 7/1/73	7,500
35.	Bridge Repair and Replacement (Daniell Bridge - State TRA Funds - Municipal Funds $4,000)	2,000
37a.	Heavy Equipment - Grader	20,450
	TOTAL DEPARTMENT ($68,950)	

Water Department:

39.	Preparation (final) & Completion of Grid System Map	$ 2,000
	DEPARTMENT TOTAL ($2,000)	

Industrial Expansion:

40.	Construction of Access Road to Industrial Park - Waterlines and other Appurtenances - (Estimated cost $30,000 - Municipal Share $11,800 & Water Dept. Share $11,000)	$ 7,200
	DEPARTMENT TOTAL ($ 7,200)	
GRAND TOTAL		$119,150

The above proposal commits $119,150 in Revenue Sharing funds to the 1973 portion of the City's Capital Improvement Program. As has been stated before, it is anticipated that the City of Franklin will receive an estimated total of $254,250 during our calendar years of 1972 and 1973.

1972 & 1973 Total Revenue Sharing	$254,250
Amount Applied to Capital Improvement Program	119,150
To be Applied to Municipal Line Item Budgets	$135,100

With the remaining balance of $135,100, I would propose that the following amounts be applied directly to the indicated line item budgets:

City Clerk & Treasurer	$4,675	Manager Dept.	$ 3,570
City Solicitor	1,190	Welfare Dept.	9,180
City Assessor	2,210	Police Dept.	17,207
Dog Officer	255	Zoning Division	731
Fire Department	14,657	Parks Dept.	6,086
Health Department	1,530	Public Works Dept.	29,107
Library Dept.	4,250	Tax Collection Dept.	1,445
Water Department	19,757		

GRAND TOTAL OF LINE ITEM BUDGET APPLICATIONS $115,850

The above figures reflect an approximate 15% decrease in all the above-listed departments and I recommend that it be applied to the general operation of the departments, including, but not limited to, salaries.

As proposed, the total amount being applied to Department Line Item budgets plus the Capital Improvement Program is as follows:

Department	Revenue Sharing Funds Line Items	Cap. Imp.	Total
City Clerk, Treasurer	4,675		4,675
Solicitor & Prosecutor	1,190		1,190
City Assessor	2,210	8,000	10,210
Dog Officer	255		255
Fire Department	14,657	22,000	36,657
Health Department	1,530		1,530
Library Department	4,250	500	4,750
Manager's Department	3,570		3,570
Welfare Department	9,180		9,180
Police Department	17,207		17,207
Zoning Division	731		731
Parks & Recreation Dept.	6,086	3,000	9,086
Public Works Department	29,107	68,950	98,057
Tax Collection Dept.	1,445		1,445
Water Department	19,757	2,000	21,757
Industrial Expansion		7,200	7,200
Public Buildings		7,500	7,500
TOTAL	115,850	119,150	235,000

The above figures are adjusted to correspond to the amounts actually being received from Revenue Sharing at the present time. Any further adjustments will be made in the 1974 budget.

James A. McSweeney
City Manager

1973

CAPITAL IMPROVEMENT PROGRAM

In 1973 it was necessary to re-draft our total picture of the Capital Improvement Program and extend our projects to the year 1976. Here again, the basic purpose is to attempt to average out our costs on an annual basis in order that some equalization in costs of our capital projects can be spread out on an equitable basis rather than to have large sums of money expended in any one given year.

To give a graphic example of the amount of expenditure made applicable to the tax rate for 1973 and the previous two years, the following is submitted:

1971

Total Capital Improvement Expenditures	$ 60,709.00
Total Capital Improvement Chargeable to Tax Rate	$ 55,209.00

1972

Total Capital Improvement Expenditures	$105,600.00
Total Capital Improvement Chargeable to Tax Rate	$ 62,000.00

1973

Total Capital Improvement Expenditures	$168,950.00
Total Capital Improvement Chargeable to Tax Rate	$ 14,800.00

Obviously, by the use of various revenues and other sources of income we have been able to complete many thousands of dollars of work at the least possible expense to the taxpayer. 1973 will, of course, be our big year due to Revenue Sharing Income.

It can be anticipated that Revenue Sharing, over the next several years, will help greatly in stabilizing our cost of the Capital Improvement Program and enhancing our ability to finance projects otherwise economically unfeasible with our present tax burden.

We can look forward to a progressive balanced Capital Improvement Program for many years to come, assuming that Revenue Sharing stays a reality. This program is being continued in an all out effort for the benefit of the community at the least possible expense to the local taxpayer and tax rate.

CITY OF FRANKLIN
FIVE YEAR
CAPITAL IMPROVEMENT PROGRAM

	Budget 1972	1973	1974	1975	1976	Prio.	Mgr. Recom.	Source
PUBLIC BUILDINGS								
1. Refur. City Hall Cell Block Renov.	1,000	3,000	2,000	0	0	Nec.	3,000	Revenue Sharing
2. Dem. Old Coal Trestle	500	500	0	0	0	Des.	500	Funds carried forwar from 1972
4. Dem. Montembeault Property & Pave	0	4,500	0	0	0	Nec.	4,500	Revenue Sharing
5. Rewire Library	0	500	[illegible]	1,000	0	Nec.	500	Revenue Sharing
POLICE DEPARTMENT								
8. Create Detective Section--1 man-1 cruiser--equip.	0	11,000	To go to Police Budget in 1974			Nec.	11,000	Tax Levy-$3,300 Crime Com.-$7,700
FIRE DEPARTMENT								
11. Ext. of Fire Box Warning Sys. & Cir. Board (1975)	2,000	1,500	1,000	15,000	1,000	Urg.	1,500	Revenue Sharing
13. 1000 GPM Pumper Est. cost--39000 (1973) Seagrave Rep. (1976) Est. 40000	12,500	20,500	10,000	10,000	10,000	Urg.	10,500	Exist. Cap. Reserve & Int. 29,500 -- Revenue Sharing -- 20,500
ASSESSOR'S OFFICE								
15. Tax Mapping-RSA by 1980-Est. Cost-28,000	5,000	8,000	9,000	5,000	0	Nec.	8,000	Exis. Cap. Reserve $5250 - Rev. Sharing $8,000
RECREATION								
16. Dev. of Eastman Falls Dam-A. Camping Area-B. Picnic Area-C. Boat Launch	0	500	1,000	1,000	1,000	Nec.	500	Capital Reserve

(CONT'D)

CAPITAL IMPROVEMENT PROGRAM

	Budget 1972	1973	1974	1975	1976	Prio.	Mgr. Recom.	Source
RECREATION (CONT'D)								
17. Devel. of Beaches-Fencing, Bathhouses Etc.-Est. cost 9500-1 beach-1973 1 beach-1974	0	3,500	2,000	2,000	1,000	Des.	3,500	Capital Reserve Fun BOR Funds-Force Acc 50%--50% Match
20. Replace Skating House Odell Park-35 X 12 @ 7.00		3,000				Nec.	3,000	Revenue Sharing
21. Reforest. Great Gains & Pine Springs (Cold)	0	0	200	0	0	Des.	0	Tax Levy
21A. Replace Tractor	900	0	0	0	0	Done	0	Odell Fund
PUBLIC WORKS								
22. TV insp. of Sewer Mains to Elim. Infiltration	0	0	10,000	10,000	10,000	Urg.	0	Revenue Sharing or Sewer Revenues
23. Sewer Treat. Fac.-Oper.-Maint.-Capitalization	3,000	0	0	0	125,000	Nec.	0	Sewer Rents--Betterment Charges-Tax Levy
24. Ext. of present sewers-Major rep. ' discontinuance of comb. lines	3,000	8,000	9,000	12,000	15,000	Nec.	8,000	Revenue Sharing
25. Sidewalk Constr. & Reconstruction	12,000	10,000	10,000	10,000	10,000	Urg.	10,000	Cap. Res. $4,000 Rev. Shar. $6,000
26. Equipment:								
A. Sander for pickup truck	0	0	1,500			Nec.	0	
B. Rep. #4 Chev.	0	5,500	0			Nec.	5,500	Revenue Sharing
C. Radios for Veh.	600	600	600	600		Nec.	600	Revenue Sharing
D. Front-end Loader-Sweeper-Plow		10,000				Nec.	10,000	Revenue Sharing
27. Exp. of PW Garage 20 x 40-Est. $4500	3,000	1,500	0	0	0	Nec.	1,500	$3000 Car. Fwd. 197 $1500 Rev. Sharing

(CONT'D)

CAPITAL IMPROVEMENT PROGRAM

	Budget 1972	1973	1974	1975	1976	Prio.	Mgr. Recom.	Source
PUBLIC WORKS (CONT'D)								
30. Repl. of 2½ ton Dump Trucks	13,200	7,400	7,500	7,600	7,700	Nec.	7,400	Revenue Sharing
31. Repl. of equip. not in line item budget-Plows, mowers, etc.	800	1,000	3,000	2,000	1,000	Nec.	1,000	Tax Levy
32. Sanitary Landfill Deadline 7/1/73 $2.00/capita	300	7,500	15,000	17,000	18,000	Nec.	7,500	Revenue Sharing
33. Update St. Lighting Program	400	9,500	500	500	500	Nec.	9,500	Tax Levy
34. Repl. outside sand & salt storage shed	0	1,000	1,200	1,300		Des.	1,000	Tax Levy
35. Bridge Repair & Replacement	4,000	6,000	4,000	6,000		Nec.	2,000	$4000 Car. Forward $2000 Rev. Sharing
36. St. Resurf. Program-40 miles-Urban & 36 miles-Rural Sts. 6 to 9 miles/yr.-Gas Tax & TRA	20,000	35,000	20,000	25,000	30,000	Nec.	35,000	Gas Tax Revenues
37. Heavy Equipment: A. Grader C. Snow Blower		20,450			7,000	Urg.	20,450 0	Revenue Sharing
WATER DEPARTMENT								
38. Pleasant-Prospect Sts. Water Main Ext. Total Cost 748000 Const. $585000	6,000	21,100	16,500	15,500	15,000	Nec.	21,100	20-yr bond-1972 20% City share--80% Federal Funds--Pos. Rate Increase
39. Prep. & Comp. of Grid Map System	0	2,000	1,000	500		Nec.	2,000	Revenue Sharing
INDUSTRIAL DEVELOPMENT								
40. Const. Access Rd & Water lines to Ind. Park	0	30,000	5,000	5,000	5,000	Nec.	30,000	$10000 Cap. Reserve $1,800 Interest $7,200 Rev. Sharing $11000 Water Dept.

CAPITAL OUTLAYS SUMMARIZED & HOW THEY WILL AFFECT THE TAX RATE

NAME OR ITEM OR PROJECT	#	PRIOR	YEAR OF PROGRAM IN WHICH EXPENDITURE IS NEEDED: BUDGET 1972	1973	1974	1975	1973 TAX RATE EFFECT	COUNCIL APPROVED
PUBLIC BUILDINGS								
City Hall Repairs	1	D	1000	3000	2000	0	Rev. Shar.	3000
Demolish Old Trestle	2	N	500	500	0	0	Car. Fwd.	500
Dem. Shepard Block	4	N	0	4500	0	0	Rev. Shar.	4500
Rewire Library	5	N	0	500	500	1000	Rev. Shar.	500
POLICE DEPARTMENT								
Communications	6	N	1500	0	0	0	0	0
Detective Section	8	N	0	11000	TO POLICE BUDGET		3300	11000
FIRE DEPARTMENT								
Warning System	11	U	2000	1500	1000	15000	Rev. Shar.	1500
Tank Truck	12	N	3200	0	0	0	0	0
Pumper Replacement	13	U	12500	20500	10000	10000	Rev. Shar.	20500
ASSESSOR DEPARTMENT								
Tax Mapping	15	N	5000	8000	9000	5000	Rev. Shar.	8000
RECREATION DEPT.								
Dev. Falls Area	16	N	0	500	1000	1000	Cap. Res.	500
Development of Beaches	17	D	0	3500	2000	2000	Cap. Res.	3500
Repair Center Roof	19	N	1500	0	0	0	0	0
Replace Skating House	20	N	0	3000	0	0	Rev. Shar.	3000
Tractor	21	U	900	0	0	0	0	0
PUBLIC WORKS DEPT.								
TV Inspection Sewers	22	U	0	0	10000	10000	0	0
Sewer Treatment Fac.	23	U	3000	0	0	0	0	0
Sewer Extensions	24	N	3000	8000	9000	12000	Rev. Shar.	8000
Sidewalk Construction	25	N	12000	10000	10000	10000	Rev. Shar.	10000
Equipment	26	N	6000	16100	2100	600	Rev. Shar.	16100
Expansion PW Garage	27	N	3000	1500	0	0	Rev. Shar.	1500
Replacement Trucks	30	N	13200	7400	7500	7600	Rev. Shar.	7400
Misc. Equipment	31	N	800	1000	3000	2000	1000	1000
Sanitary Landfill	32	N	300	7500	15000	17000	Rev. Shar.	7500
Street Lighting	33	N	400	9500	500	500	9500	9500

CAPITAL OUTLAYS SUMMARIZED & HOW THEY WILL AFFECT THE TAX RATE (CONT'D)

NAME OF ITEM OR PROJECT	#	PRIOR	BUDGET 1972	1973	1974	1975	1973 TAX RATE EFFECT	1973 COUNCIL APPROVED
PUBLIC WORKS (CONT'D)								
Replace Sand & Salt Shed	34	D	0	1000	1200	1300	1000	1000
Bridge Repair & Relace.	35	N	4000	6000	4000	6000	Rev. Shar.	6000
Street Resurfacing	36	N	20000	35000	20000	25000	Gas Tax	35000
Heavy Equipment	37	U	17500	20450	0	0	Rev. Shar.	20450
WATER DEPARTMENT								
Water Extension	38	U	6000	21100	16500	15500	Water Rev.	21100
Prep. of Grid Map	39	N	0	2000	1000	500	Rev. Shar.	2000
INDUSTRIAL DEVELOPMENT								
Access Road-Indust. Park	40	N	0	30000	5000	5000	Rev. Shar.	30000
TOTAL							14800	233050
LESS ALL REVENUES APPLIED								218250
NET AMOUNT TO BE RAISED BY TAXES								14800

COMPARATIVE TAX RATE AND VALUATION IN DOLLARS

YEAR	SCHOOL TAX RATE	SCHOOL TAX DOLLAR	GEN. CITY TAX RATE	GEN. CITY TAX DOLLARS	VALUATION	TOTAL TAX RATE
1969	21.77	920,808	15.23	645,192	43,100,000	37.00
1970	23.90	810,900	13.70	464,100	34,700,000	37.60
1971	25.74	880,000	13.66	467,500	35,090,000	39.40
1972	28.97	1,046,087	14.43	521,053	36,109,000	43.40

Year 1970 Valuation reduced by elimination of Stock-In-Trade.

TAX RATE COMPUTATION

	1969	1970	1971	1972
VALUATION (a)	(b) 43.1	(c) 34.7	35.1	36.1
CITY TAX				
Municipal	13.76	12.19	11.67	12.64
County	1.47	1.51	1.99	1.79
Total City	15.23	13.70	13.66	14.43
SCHOOL TAX	21.77	23.90	25.74	28.97
TOTAL ALL	37.00	37.60	39.40	43.40

(a) Valuation in millions

(b) In 1969 the City was revalued and valuation set at 100% of true valuation.

(c) In 1970 Stock-In-Trade valuation was repealed and replaced with a grant from the State based on a Business Profits Tax. The grant increases 5% each year.

TOTAL MUNICIPAL EXPENSES PROJECTED TO THE 1972 BUDGET

	ACTUAL 1970	ACTUAL 1971	ACTUAL 1972	BUDGET 1973
General Gov't & Debt Service	385,429	305,533	293,699	335,280
Public Safety & Welfare	235,971	216,056	233,895	261,670
Public Works	209,367	169,736	176,838	173,650
Library	21,205	21,768	23,901	26,400
Parks & Recreation	42,632	30,857	28,012	35,810
Tax Discounts & Abatements	57,107	60,668	47,333	47,000
Schools	1,081,811	1,263,680	1,388,734	1,441,889
Water Department	94,039	97,458	113,030	141,125
GRAND TOTAL	2,127,561	2,165,756	2,305,442	2,462,824

ESTIMATED REVENUES -- CASH BASIS

DESCRIPTION	ACTUAL 1972	BUDGET 1973
Interest & Dividend Taxes	14,140.41	14,500
Savings Bank Tax	9,294.10	9,500
Meals & Rooms Tax	35,754.71	36,000
Flood Control Lands	489.21	4,300
Yield Tax Sources	1,083.23	1,100
Interest Received	19,804.35	14,000
Business Licenses & Fees	9,066.49	10,000
Dog Licenses	1,902.03	1,800
Motor Vehicle Permits	72,954.44	73,000
Rent of City Property	650.00	500
District Court	7,202.00	5,000
National Bank Stock Taxes	1,750.90	1,700
Residents Tax	19,453.50	19,400
Surplus Applied	40,000.00	20,000
Business Profits Tax	345,517.56	362,793
School Department	145,262.27	123,928
Water Department	16,395.00	0
TOTAL GENERAL FUND REVENUE	$740,720.20	697,521

SUMMARY OF ANTICIPATED EXPENDITURES

GENERAL GOVERNMENT AND DEBT SERVICE

DEPT. OR ACTIVITY	ACTUAL 1970	ACTUAL 1971	ACTUAL 1972	BUDGET 1973
City Clerk-Tax Col.	34,501	31,695	36,004	36,300
Fixed Charges & Debt Service	313,303	222,290	206,903	230,300
Legal	4,812	4,355	4,651	7,130
Manager	11,694	18,858	19,425	21,100
Assessor	10,975	10,033	11,517	13,100
Planning Department	971	1,312	3,147	5,850
District Court	9,310	0	0	0
Pay Increases	0	13,423	9,753	17,500
Contingency	1,863	3,567	2,299	4,000
TOTAL GEN. GOV'T & DEBT SERVICE	385,429	305,533	293,699	335,280
PUBLIC SAFETY AND WELFARE				
Welfare	43,012	49,978	49,322	58,600
Health	14,755	6,287	7,306	10,335
Fire Department	76,755	69,998	79,631	85,600
Rescue Squad	0	0	0	1,960
Police Department	98,585	88,964	96,352	103,500
Dog Control	1,738	746	1,248	1,500
Probation Office	1,000	* 0	* 0	* 0
Civil Defense	125	83	36	175
TOTAL PUBLIC SAFETY	235,970	216,056	233,895	261,670

* Included in District Court Account

SUMMARY OF ANTICIPATED EXPENDITURES CONT'D

PUBLIC WORKS

DEPT. OR ACTIVITY	ACTUAL 1970	ACTUAL 1971	ACTUAL 1972	BUDGET 1973
Administration	*172,016	10,726	11,187	12,050
St. Maintenance	*	30,250	33,212	31,400
Snow Removal	*	27,750	34,989	27,000
Street Trees	*	1,942	2,583	3,050
Street Cleaning	*	3,503	3,561	3,400
Street Lights	20,081	20,380	22,304	23,000
Sidewalks	*	1,220	373	950
Sewers & Sewage	*	6,340	5,064	5,100
San. Landfill	*	20,246	20,946	20,650
Bridges	*	100cr	186	1,100
City Garage	*	32,170	31,908	31,200
Memorial Hall	10,757	8,974	9,345	8,400
Towns Roads	6,513	6,335	1,178	6,350
TOTAL PUBLIC WORKS	209,367	169,736	176,838	173,650

* See ANALYSIS OF EXPENDITURES

DEPT. OR ACTIVITY				
Library	21,205	21,768	23,901	26,400
TOTAL LIBRARY	21,205	21,768	23,901	26,400

ANALYSIS OF EXPENDITURES

PUBLIC WORKS		ACTUAL 1970
1.	Payrolls--Highway	66,084.24
	Sewers	782.12
	Snow Removal	11,092.39
	St. Sweeping	2,307.24
	Garbage Removal	18,355.23
	TOTAL	98,621.22
2.	Utilities	2,150.62
3.	Office Supplies	63.49
4.	Equipment Rental	69.25
5.	Dues & Subscriptions	30.00
6.	Repairs & Maintenance	2,859.48
7.	Equipment	984.11
8.	Operating Parts & Supplies	13,529.90
9.	Travel Expense	74.25
10.	Contracted Services	2,300.00
11.	Miscellaneous	1,149.03
12.	Street Maintenance	13,407.05
13.	Roadside Maintenance	934.31
14.	Equipment Parts	12,106.46
15.	Street Resurfacing	20,969.43
16.	Sewers and Sewage	2,767.10
	TOTAL PUBLIC WORKS	172,015.70

SUMMARY OF ANTICIPATED EXPENDITURES CONT'D

PARKS & RECREATION

DEPT. OR ACTIVITY	ACTUAL 1970	ACTUAL 1971	ACTUAL 1972	BUDGET 1973
Administration	*12,994	8,244	9,095	14,825
Odell Park	7,227	6,099	737	2,755
Daniell Park	601	464	449	570
Thompson Park	0	320	279	475
Stone Park	0	408	357	550
Griffin Beach	2,489	2,980	3,035	3,410
Lagace Beach	2,384	1,639	1,626	1,565
Ski Area	970	646	799	980
Odell Cottage	382	532	557	525
Community Center	3,598	8,707	10,148	9,100
Wading Pool	5,112	767	731	755
Tennis Courts	6,875	51	199	300
TOTAL PARKS & RECREATION	42,632	30,857	28,012	35,810

* These include Community Center salaries

CITY
BUDGET SUMMARY 1973

CATEGORY	ACTUAL 1970	ACTUAL 1971	ACTUAL 1972	BUDGET 1973
General Gov't & Debt Service	385,429	305,533	293,699	335,280
Public Safety & Welfare	235,971	216,056	233,895	261,670
Public Works	209,367	169,736	176,838	173,650
Library	21,205	21,768	23,901	26,400
Parks & Recreation	42,632	30,857	28,012	35,810
General City Sub-Total	894,604	743,950	756,345	832,810
Plus: Tax Abatement	57,107	60,668	47,333	47,000
Schools	1,081,811	1,263,680	1,388,734	1,441,889
Revaluation	130	0	0	0
Less: Est. Revenues Applied	*619,175	749,566	700,720	697,521
Revenue Sharing & Gas Tax	0	0	0	250,243
Surplus Applied	22,000	13,000	40,000	30,000
Veterans Credit	35,000	35,000	35,000	37,000
TOTAL	1,357,479	1,270,732	1,416,692	1,326,935
Plus: Capital Improvements	0	54,212	58,746	168,950
TOTAL DOLLARS TO BE RAISED BY TAXES	1,357,479	1,324,944	1,475,438	1,495,885

* No Dual Enrolment Revenue Included

DEPARTMENT CITY CLERK-TREASURER
DIVISION ADMINISTRATION

ACCOUNT		ACTUAL 1970	ACTUAL 1971	ACTUAL 1972	BUDGET 1973
A-1-1	Salaries	12,001	11,842	14,118	15,500
A-1-2	Mayor & Coun.	4,060	3,793	3,825	3,900
A-2	Off. Sup.	2,575	1,699	1,805	2,060
A-3	Utilities	299	137	139	175
A-4	Training	0	0	8	100
A-5	Rep. & Audit	5,183	4,200	3,734	3,600
A-6	Bulk Gas & Oil	0	352	-978	0
A-7	Dues & Subs.	484	392	506	515
A-8	Travel Exp.	0	0	0	25
A-9	Elec. & Reg.	2,408	1,802	3,780	1,275
A-10	Cap. Outlay	0	233	831	[illegible]
A-11	Emp. Bonds	459	452	444	475
A-12	Advertising	0	0	0	175
	TOTAL	27,470	24,902	28,212	27,800

DEPARTMENT CITY CLERK-TREASURER
DIVISION TAX COLLECTOR

T-1	Salaries	5,708	4,905	6,074	6,656
T-2	Off. Sup.	796	1,481	1,322	1,400
T-3	Utilities	299	113	117	150
T-4	Training	0	43	69	70
T-7	Dues & Sub.	5	5	5	10
T-8	Travel Exp.	50	27	26	30
T-9	Cons. & Contr.	173	219	180	184
	TOTAL	7,031	6,793	7,793	8,500

ANALYSIS OF EXPENDITURES

CITY CLERK, TREASURER, ETC. ADMINISTRATION	ACTUAL 1972
A-1 SALARIES	
1. City Clerk & Clerk	11,774.00
2. Accountant	2,222.36
3. Treasurer	693.00
	14,689.36
Less Pay Increase Credit	570.74
TOTAL	14,118.62
A-1-1 MAYOR & COUNCIL	
1. Mayor's Salary	1,200.00
2. Council's Salaries	2,625.00
TOTAL	3,825.00
A-2 OFFICE SUPPLIES & EQUIPMENT	
1. Postage	216.00
2. Box & Vault Rent	19.20
3. Maintenance contracts	601.65
4. Checks, Journals, Binders	728.86
5. Paper, Letterheads, Envelopes	137.29
6. Typewriter Supplies & Repairs	65.50
7. Copy Machine Supplies	68.83
8. Miscellaneous	10.00
	1,847.33
Less Credits	42.61
TOTAL	1,804.72
A-3 UTILITIES	
1. ½ Cost of Telephone	139.26
A-4 IN-SERVICE TRAINING	
1. Town & City Clerks Meeting	7.95
A-6 ANNUAL REPORT & AUDIT	
1. Annual Audit (Partial Payment)	3,200.00
2. Inaugural	100.34
3. Stencils, Ink	62.67
4. Paper	229.98
5. Covers & Binding	140.80
TOTAL	3,733.79

ANALYSIS OF EXPENDITURES

CITY CLERK, TREASURER, ETC. (CONT'D)	ACTUAL 1972
A-6 BULK GAS & OIL	
1. Fuel Deliveries	13,869.39
2. Printing of Gas Cards	20.00
	13,889.39
Less Credits (Departments & Tax)	14,867.67
TOTAL	- 978.28
A-7 DUES & SUBSCRIPTIONS	
1. NH City & Town Clerks Assoc, dues	8.00
2. NH Register & Auto Referrence	40.30
3. NE Assoc. of City & Town Clerks Dues	5.00
4. NH Municipal Association Dues	452.62
TOTAL	505.92
A-9 ELECTIONS & REGISTRATIONS	
1. Payroll -- Supervisors, Etc.	2,787.75
2. Ballots	434.00
3. Checklists	75.00
4. Election Supplies	42.64
5. Postage	72.00
6. Advertising	363.15
7. Drawing of Jurors	16.00
	3,790.54
Less Income from Sale of Checklists	11.00
TOTAL	3,779.54
A-10 CAPITAL OUTLAY	
1. Mimeograph Machine	606.00
2. Multiplier	225.00
TOTAL	831.00
A-11 EMPLOYEES BONDS	
1. Clerk of Court	9.00
2. Tax Collector	170.00
3. City Clerk	31.00
4. Trustee of Trust Funds	234.00
TOTAL	444.00
DEPT. TOTAL EXPENDITURE	28,211.52

ANALYSIS OF EXPENDITURES

CITY CLERK, TREASURER, ETC. TAX COLLECTION		ACTUAL 1972
T-1	SALARIES	
1.	Tax Collector	6,475.05
	Less Pay Increase Credits	400.95
	TOTAL	6,074.10
T-2	OFFICE SUPPLIES & EQUIPMENT	
1.	Postage	328.92
3.	Maintenance contracts	32.00
4.	Tax Bills Binders	867.25
5.	Paper, Letterheads, Envelopes	59.48
6.	Typewriter Supplies & Repairs	26.65
8.	Miscellaneous	7.69
	TOTAL	1,321.99
T-3	UTILITIES	
1.	½ Cost of Telephone	117.39
T-4	IN-SERVICE TRAINING	
1.	Tax Collector's Meeting	8.75
2.	Tax Collector's Convention	60.00
	TOTAL	68.75
T-7	DUES & SUBSCRIPTIONS	
1.	NH Tax Collector's Assoc.	5.00
T-8	EXPENSES	
1.	Tax Collector's Meetings	3.60
2.	Tax Collector's Convention	22.50
	TOTAL	26.10
T-9	CONS. & CONTR.	
1.	Recordings	179.58

DEPARTMENT CITY CLERK-TREASURER
DIVISION FIXED CHARGES

ACCOUNT		ACTUAL 1970	ACTUAL 1971	ACTUAL 1972	BUDGET 1973
FC-1	Grants	823	702	819	825
FC-2	Debt Serv.	206,558	107,167	90,310	95,800
FC-3	Taxes	65,075	83,046	78,466	82,100
FC-4	Insurance	40,847	31,375	37,308	50,275
	TOTAL	313,303	222,290	206,903	230,300

DEPARTMENT LEGAL
DIVISION SOLICITOR & PROSECUTOR

C-1	Salaries	3,562	4,250	4,450	5,850
C-2	Off. Supplies	10	0	10	10
C-3	Utilities	0	22	22	30
C-7	Dues & Sub.	10	20	137	40
C-9	Cons. & Contr.	1,250	63	32	1,200
	TOTAL	4,812	4,355	4,651	7,130

DEPARTMENT CONTINGENCY

CN-9	Cons. & Contr.	0	400	320	400
CN-10	Cap. Outlay	1,863	3,167	1,979	3,600
	TOTAL	1,863	3,567	2,299	4,000

ANALYSIS OF EXPENDITURES

FIXED CHARGES	ACTUAL 1970	ACTUAL 1971	ACTUAL 1972	BUDGET 1973
FC-1 GRANTS				
1. Memorial & Veteran Parade	424	327	444	450
2. Chamber of Commerce	300	300	300	300
3. Clock Maintenance	100	75	75	75
TOTAL	824	702	819	825
FC-2 DEBT SERVICE				
5. St. Cons. Bond Retirement	10,000	6,000	0	0
6. St. Cons. Bond Interest	385	105	0	0
7. Sewer Bond Retirement	10,000	10,000	10,000	10,000
8. Sewer Bond Interest	5,160	4,730	4,300	3,900
9. Fire Station Bond Retirement	0	15,000	15,000	15,000
10. Fire Station Interest	6,987	13,487	12,513	11,580
11. Water & Equip. Bond Retirement	15,000	15,000	15,000	0
12. Water & Equip. Bond Interest	2,325	1,860	1,395	0
13. Rowell School Bond Retirement	15,000	* 0	* 0	* 0
14. Rowell School Bond Interest	4,251	* 0	* 0	* 0

ANALYSIS OF EXPENDITURES

FIXED CHARGES	ACTUAL 1970	ACTUAL 1971	ACTUAL 1972	BUDGET 1973
FC-2 DEBT SERVICE (CONT'D)				
15. School Addition Bond Retirement	22,000	* 0	* 0	* 0
16. School Addition Bond Interest	9,438	* 0	* 0	* 0
17. P.S. School Bond Retirement	35,000	* 0	* 0	* 0
18. P.S. School Bond Interest	29,845	* 0	* 0	* 0
22. Note Interest	320	0	0	320
23. Tax Antic. Loan Interest	40,846	37,238	32,103	35,000
24. Amort. Tax Antic. Notes	0	3,747	0	20,000
TOTAL	206,557	107,167	90,311	95,800

(* These bond & interest payments included in school budget)

FC-3 TAXES				
1. Sanborton Tax	68	71	74	80
2. R.R. Tax	120	0	0	0
3. County Tax	64,887	82,975	78,392	82,020
TOTAL	65,075	83,046	78,466	82,100
FC-4 INSURANCE				
1. Comp. Blank. Bond	525	476	476	475
2. Work Comp.(City)	5,571	7,526	7,772	9,000
3. Work Comp.(School)	1,794	* 0	* 0	* 0

ANALYSIS OF EXPENDITURES

FIXED CHARGES	ACTUAL 1970	ACTUAL 1971	ACTUAL 1972	BUDGET 1973
FC-4 INSURANCE (CONT'D)				
5. Ski Tow Liab.	165	(a)0	(a)0	(a)0
7. Boiler Insurance (City)	403	324	346	380
8. Fire Schedule (School)	7,207	* 0	* 0	*0
9. Fire Schedule (City)	2,403	2,436	2,363	2,600
12. Auto. Fleet	4,740	4,187	6,287	4,900
13. R.R. Crossing	0	120	120	120
14. Vet. Mem. Ldg.	221	(a)0	(a)0	(a)0
15. Life Insurance	1,265	1,208	1,073	1,250
16. Blue Cross & Blue Shield	5,270	5,928	7,777	8,645
17. Radio Equip.	0	0	0	215
18. Retirement	0	(c)157	9,524	7,000
19. Audits	1,372	1,084	116	1,000
20. Social Sec.	9,410	12,133	15,556	15,300
21. Contr. Equip. Sch.	0	0	0	690
Less Credits		4,240	14,102	
TOTAL	40,847	31,375	37,308	51,575

(* Included in school budget (a) Now included in Parks & Rec.--Ski Area Acct. (c) $7000 carried to 1972)

MUNICIPAL DEBT --- CITY OF FRANKLIN, N. H.

DECEMBER 31, 1972

(2) Sewer Bonds:

Sewer Bonds November 1968, 4.30 percent interest payable November 1, and May 1. Principal payable $10,000 November 1, 1969/1981 inclusive.

Amount issued	$130,000	
Amount retired	40,000	
Now outstanding		90,000

(3) Fire Station Bonds:

Fire Station Bonds June 1, 1970, 6.5 percent interest payable June 1 and December 1. Principal payable $15,000 June 1, 1971/1983 inclusive and $10,000 June 1, 1984/1985.

Amount issued	$215,000	
Amount retired	30,000	
Now outstanding		185,000
Total Municipal Bonds		275,000

YEARLY MATURITY ON PRINCIPAL OF MUNICIPAL BONDS

Year	Bonds Outstanding Beginning of the Year	Bonds retired During Year
1973	$275,000	$ 25,000
1974	250,000	25,000
1975	225,000	25,000
1976	200,000	25,000
1977	175,000	25,000
1978	150,000	25,000
1979	125,000	25,000
1980	100,000	25,000
1981	75,000	25,000
1982	50,000	15,000
1983	35,000	15,000
1984	20,000	10,000
1985	10,000	10,000

(4) Water System Improvement & Equipment Bonds:

Water System Improvement & Equipment Bonds Sept. 1 1964, 3.10 percent interest payable Sept. and March. Principal payable $20,000 Sept. 1, 1965/1966, $15,000 Sept. 1, 1967/1974 inclusive.

Amount issued	$160,000	
Amount retired	130,000	
Now outstanding		$ 30,000

(5) Water System Improvement Loan Bonds:

Water System Improvement Loan Bonds February 1, 1964, 3.00 percent interest payable August and February, Principal payable $15,000 February 1, 1965/1970 inclusive and $10,000 February 1, 1971/1979 inclusive.

Amount issued	$180,000	
Amount retired	110,000	
Amount outstanding		70,000

(6) Water Extension Bonds:

Water Extension Bonds November 1, 1969, 6.10 percent interest payable May and Nov. Principal payable $10,000 Nov. 1, 1970/1979 inclusive and $5,000 Nov. 1, 1980/1984 inclusive.

Amount issued	$125,000	
Amount retired	30,000	
Now outstanding		95,000

(12) Water Extension Bonds:

Water Extension - Pleasant St. - Bonds April 1, 1972, 5.00 percent interest payable April and October. Principal payable $14,000 April 1, 1973, $10,000 April 1, 1974/1986 inclusive and $5,000 April 1, 1987.

Amount issued	$149,000	
Amount retired	0	
Now outstanding		149,000
TOTAL WATER BONDS		$344,000

YEARLY MATURITY ON PRINCIPAL OF WATER BONDS

Year	Bonds Outstanding Beginning of the Year	Bonds retired During Year
1973	$344,000	$ 49,000
1974	295,000	45,000
1975	250,000	30,000
1976	220,000	30,000
1977	190,000	30,000
1978	160,000	30,000
1979	130,000	30,000
1980	100,000	15,000
1981	85,000	15,000
1982	70,000	15,000
1983	55,000	15,000
1984	40,000	15,000
1985	25,000	10,000
1986	15,000	10,000
1987	5,000	5,000

All Water Bonds Paid Out of Water Revenues

(10) Notes:

Odell Park Cottage Demand Note 1935, 4.0 percent interest annually. Principal payable on demand. Now outstanding $ 4,000

(11) Notes:

Odell Memorial Arch Demand Note 1935, 4.0 percent interest annually. Principal payable on demand. Now outstanding $ 4,000

Total Municipal Notes $ 8,000

(7) Bessie Rowell School Bonds:

Bessie Rowell School Bonds Sept. 1, 1957, 3.90 percent interest payable March and Sept. Principal payable $20,000 Sept. 1, 1958/1964 and $15,000 Sept. 1, 1965/1976 inclusive and $4,000 Sept. 1, 1977.

Amount issued	$324,000	
Amount retired	260,000	
Now outstanding		$ 64,000

(8) School Addition Loan Bonds:

School Addition Loan Bonds Aug. 1, 1962, 3.30 percent interest payable Feb. and Aug. Principal payable $26,000 Aug. 1, 1963 and $22,000 Aug. 1, 1964/1982 inclusive.

Amount issued	$444,000	
Amount retired	224,000	
Now outstanding		$220,000

(9) Paul Smith School Bonds:

Paul Smith School Bonds July 1, 1968, 4.70 percent interest payable Jan. and July. Principal payable $35,000 July 1, 1969/1982 inclusive and $30,000 July 1, 1983/1988 inclusive.

Amount issued	$670,000	
Amount retired	140,000	
Now outstanding		$530,000
TOTAL SCHOOL BONDS		$814,000

YEARLY MATURITY ON PRINCIPAL OF SCHOOL BONDS

Year	Bonds Outstanding Beginning of the Year	Bonds Retired During Year
1973	$814,000.00	$ 72,000
1974	742,000.00	72,000
1975	670,000.00	72,000
1976	598,000.00	72,000
1977	526,000.00	61,000
1978	465,000.00	57,000
1979	408,000.00	57,000
1980	351,000.00	57,000
1981	294,000.00	57,000
1982	237,000.00	57,000
1983	180,000.00	30,000
1984	150,000.00	30,000
1985	120,000.00	30,000
1986	90,000.00	30,000
1987	60,000.00	30,000
1988	30,000.00	30,000

SUMMARY OF TOTAL DEBTS TO BE RETIRED IN 1973

		1973 Principal	1973 Interest
(2)	November 1 Sewer Construction Bonds of 1968	$ 10,000	$ 3,900
(3)	June 1 Fire Station Bonds of 1970	15,000	11,580
(4)	September 1 Water Bonds of 1964 *	15,000	930
(5)	February 1 Water System Improvement Loan Bonds of 1964 *	10,000	1,950
(6)	Water Extension Bonds of 1969 *	10,000	5,795
(7)	September 1 School Bonds of 1957 **	15,000	2,496
(8)	August 1 School Loan Bonds of 1962 **	22,000	7,260
(9)	July 1 School Bonds of 1968 **	35,000	24,910
(12)	April 1 Water Bonds of 1972 *	14,000	7,100
	TOTAL TO BE PAID IN 1973	$146,000	$65,921
(10)	Odell Park Cottage Demand Note of 1935	$ 0	$ 160
(11)	Odell Memorial Arch Demand Note of 1935	0	160
	TOTAL BONDS AND NOTES TO BE PAID IN 1973	$146,000	$66,241

* Principal and Interest Paid by Water Department Revenue

** Principal and Interest Paid by Franklin School District

DEPARTMENT ASSESSOR

ACCOUNT		ACTUAL 1970	ACTUAL 1971	ACTUAL 1972	BUDGET 1973
CA-1	Salaries	9,488	8,880	10,210	11,658
CA-2	Office Supplies	516	525	538	525
CA-3	Utilities	218	210	207	247
CA-4	Training	155	195	190	240
CA-7	Dues & Sub.	91	39	50	30
CA-8	Travel Expense	400	166	300	400
CA-9	Cons. & Cont.	59	17	22	0
	Total	10,927	10,033	11,517	13,100

DEPARTMENT CONSERVATION COM.

CO-7	Dues & Sub.	80	0	0	80
CO-8	Travel Expense	23	0	0	30
CO-10	Cap. Outlay	0	65	21	100
	Total	103	65	21	210

DEPARTMENT HEALTH

H-1	Salaries	475	279	275	275
H-2	Office Supplies	0	10	0	10
H-8	Travel Expense	0	48	31	50
H-11	Grants	*14,280	** 5,960	7,000	10,000
	Total	14,755	6,320	7,306	10,335

(* Includes Hospital Grant now in Welfare Account)
(** Mental Health -- $ 0 --- Visiting Nurse -- $5,960)

ASSESSOR'S REPORT
1972 SUMMARY INVENTORY OF VALUATION

1971	Assessed Valuation		$35,797,200
	Land & Building	$29,203,050	
	Factory Buildings	2,107,400	
	Mobile Homes	444,700	
	Boats	30,350	
	Utilities	3,994,350	
	Others	17,350	
1972	Assessed Valuation		$36,671,900
	Land & Building	$30,236,500	
	Factory Buildings	2,161,750	
	Mobile Homes	248,050	
	Boats	26,800	
	Utilities	3,994,350	
	Others	15,700	

Valuation Increase over 1971			874,700
H.B. #1 Reimbursement to Franklin			345,518
Exemptions:	3 - Blind	3,000	
	113 - Elderly	571,250	
		$ 574,250	Based on Valuation
Veterans' Exemption, Credit on Tax Bill			3,705,936

Respectfully submitted,

Arthur H. LaBonte
City Assessor

DEPARTMENT MANAGER

ACCOUNT		ACTUAL 1970	ACTUAL 1971	ACTUAL 1972	BUDGET 1973
M-1	Salaries	10,915	16,765	17,319	19,020
M-2	Office Supplies	0	547	480	360
M-3	Utilities	0	430	429	450
M-4	Training	0	60	100	100
M-7	Dues & Sub.	0	175	102	120
M-8	Travel Expense	779	800	995	1,050
M-12	Gas, Oil	0	81	0	0
	Total	11,694	18,858	19,425	21,100

DEPARTMENT PLANNING
DIVISION ADMINISTRATION

PL-1	Salaries	770	720	780	720
PL-2	Office Supplies	109	227	109	275
PL-9	Cap. Outlay	92	300	332	345
	Total	971	1,247	1,221	1,340

DEPARTMENT PLANNING
DIVISION ZONING

Z-1	Salaries	0	0	1,658	3,900
Z-2	Office Supplies	0	0	185	200
Z-3	Utilities	0	0	31	75
Z-7	Dues & Subs.	0	0	0	25
Z-8	Travel Expense	0	0	31	100
	Total	0	0	1,905	4,300

ANALYSIS OF EXPENDITURES

CITY MANAGER'S OFFICE		ACTUAL 1972
M-2	OFFICE SUPPLIES & EQUIPMENT	
1.	Postage	119.00
2.	Letterheads & Envelopes	18.75
3.	Copy Supplies	66.35
4.	Binders, Books, Paper, Etc.	72.42
5.	Typewriter Repairs	35.00
6.	Chair	30.00
7.	Multiplier (Balance)	150.00
		- 491.52
	Less Postage Credit	11.84
	TOTAL	479.68
M-4	IN-SERVICE TRAINING	
1.	NE Municipal Center	20.00
2.	NE Manager's Institute	80.00
	TOTAL	100.00
M-7	DUES & SUBSCRIPTIONS	
1.	NH G. P. A. Dues	5.00
2.	Public Personnel Publication	3.80
3.	NH T. C. M. A. Dues	4.00
4.	I. C. M. A. Dues	79.50
5.	Revenue Sharing Seminar	10.00
	TOTAL	102.30

DEPARTMENT LIBRARY

ACCOUNT		ACTUAL 1970	ACTUAL 1971	ACTUAL 1972	BUDGET 1973
L-1	Salaries	19,083	16,731	19,228	20,335
L-2	Office Supplies	522	0	0	0
L-3	Utilities	210	0	0	0
L-6	Build. Main.	1,138	0	0	0
L-10	Cap. Outlay	5,755	5,037	4,673	6,065
L-17	Less Est. Revenue	5,503	0	0	0
	Total	21,205	21,768	23,901	26,400

DEPARTMENT DISCOUNTS & ABATEMENTS

DI-10	Cap. Outlay	24,204	25,668	12,333	10,000
	Total	24,204	25,668	12,333	10,000

DEPARTMENT VETERANS' EXEMPTIONS

V-10	Cap. Outlay	32,903	0	0	37,000
	Total	32,903	0	0	37,000

DEPARTMENT PAY INCREASES

PI-10	Cap. Outlay	0	13,423	9,753	17,500
	Total	0	13,423	9,753	17,500

DEPARTMENT DISTRICT COURT

DC-1	Salaries	9,310	10,310	14,100	18,400
DC-17	Less Income	11,800	10,310	14,000	- 18,400
	Total	- 2,490	0	0	0

FRANKLIN PUBLIC LIBRARY

Treasurer's Report
1972

Balance at Franklin National Bank 12/31/71	$ 80.15	
Balance at Franklin Savings Bank 12/31/71	110.10	
Balance at Franklin Library 12/31/71	28.24	
Balance G.G.G. Fund for microfilming	1,381.51	
Mildred Peaslee Memorial Fund	461.02	$ 2,061.02
RECEIPTS:		
City Appropriation	4,673.00	
Income from Trust Funds	2,972.44	
Fines, Lost & Damaged books	900.28	
Non-Resident Fees	87.00	
Miscellaneous	79.06	
Memorial Gifts	134.60	
Books Sold	399.74	
Dividends	78.36	9,324.48
		$11,385.50
EXPENDITURES:		
Books, Periodicals & Records (T.F. 506.16; Fines etc. 900.28; Memorial Gifts 134.60)	5,086.99	
Films (From G.G.G. Fund)	538.96	
Supplies (Incls Postage)	331.87	
Utilities	1,956.15	
Building Maintenance	1,440.60	
Travel Expenses	71.58	
Dues & Subscriptions	14.00	
Miscellaneous	80.22	9,520.37
Net Income		$ 1,865.13
Balance at Franklin National Bank	249.10	
Balance at Franklin Savings Bank	101.04	
Balance at Franklin Library	11.22	
Balance G.G.G. Fund for microfilming	1,279.57	
Mildred Peaslee Memorial Fund	224.20	
Proof of Balance		$ 1,865.13

Leda LaBonte
Treasurer

FRANKLIN PUBLIC LIBRARY

REPORT OF THE DIRECTOR

FOR 1972

At the inauguration meeting of the Mayor and City Council on January 3, Mayor Eugene S. Daniell, Jr., nominated Miss Jody Hebert as a member of the Library Board of Trustees and the City Council appointed her. The Library Board of Trustees noted the discrepancy between Miss Hebert's age and the State law regarding eligibility of trustees, but felt that a closer liaison with the younger people of the community should be developed and maintained. Accordingly, it was determined that her title be Associate Trustee and that she have all the privileges and responsibilities of an adult member of the Library Board of Trustees with the exception of the vote. Miss Hebert served with distinction until she matriculated at the University of New Hampshire in September. Her advice and counsel were much appreciated by the Library Board of Trustees, who look forward to the appointment of a new Associate Trustee for the coming year.

In March, carpeting was installed in the stack area by Chertok-Lougee Robinson Co., Inc., of Laconia. The carpeting matches the Mohawk "Presidio" brand of carpeting previously installed in the reading rooms. The difference of 250 dollars between the amount allowed in the budget and the estimate of 1000 dollars from Chertok-Lougee Robinson was taken from the Mildred J. Peaslee Memorial Gift. In June a new gas hot water heater was installed to replace the former one, installed in 1951, that was discovered to be leaking and irrepairable. The 150 dollars for the heater and its installation was disbursed from the City Manager's contingency fund. A large and sturdy bicycle rack, obtained from the Recreation Department in exchange for the library's power lawn mower, was placed alongside the front walk of the library.

On April 6, 1972, the State Library Commission voted "to award a Federal Title I grant of fifteen hundred dollars to be administered by the Gordon-Nash Library of New Hampton, to be used for the project entitled 'Live Arts Learning for Children,' in cooperation with Franklin Public Library, Gilford Public Library, Sanbornton Public Library, Meredith Public Library, and Laconia Public Library." The intention of the project is to provide live performances of mime, music, drama, and puppetry to children who nowadays rarely see any performances except audio-visuals. The programs are presented by Project Try (Theatre Resources for Youth) of the University of New Hampshire's Paul Creative Arts Center. Project Try troupe's Little Red Wagon stopped at Odell Park twice during July and once during August; about 60 youngsters attended each performance, and both children and attending adults were enthusiastic. Three more presentations of different types are anticipated during the summer of 1973.

Books circulated at the four city parks were 107 compared to 398 circulated in 1971, and several deliveries were cancelled for lack of interest. This was the first disappointing year in the three years of

the Parks Reading Program. It is hoped that in 1973 the book deliveries can be coordinated with other activities in the Recreation Program so that children will be alerted to be at the playgrounds at the time of the book deliveries.

Thirty-eight children signed up for the Summer Reading Program compared to sixty-five last year. During both years a number of children did not finish the program, and it is felt by the staff that there are definite benefits to the children who finish. On the whole, however, the 1972 program was successful. Prizes were not given for the most books read, but small prizes were provided for the Treasure Hunt which was a part of the closing festivities.

Miss Suzanne Connor, who did volunteer work one day a week during the summer, was of real assistance. Partly due to her help it was possible to start a long-postponed task: all of the reference collection has been inventoried, and a general inventory has progressed part way through the 300's.

In last year's Annual Report, statistics from the New Hampshire State Library were given concerning the first year of use of the Statewide Card system. For the period July 1, 1970, through June 30, 1971, it appeared that Milford issued 44 cards and circulated 5,399 books; Manchester issued 26 cards and circulated 2,376 books; and Franklin issued 22 cards and circulated 2,140 books. However, statistics released this year by the State Library show only a question mark for last year's statistics for Milford; Franklin was probably exceeded only by Manchester last year. For July 1, 1971, through June 30, 1972, Franklin was definitely second in the State: Manchester issued 52 cards and circulated 3,330 books; Franklin issued 8 cards and circulated 3,099 books and 137 recordings; and Milford issued 82 cards and circulated 2,687 books. The conclusions drawn last year continue to be valid: (1) Franklin Public Library is able to serve the majority of Franklin residents, since they seldom request Statewide Cards, and (2) Franklin Public Library's importance as a Service Center Library is appreciated by residents of surrounding towns, who also take advantage, while they are in the community, of the many other services offered by the City of Franklin.

Outstanding gifts were received from Dr. Eugene E. Pantzer, of New England College (cookbooks); from Mrs. G. Arthur Cooper, of Hill (selections from the personal library of her mother, Mrs. Roy T. Wells); and from Mr. Donald Anderson of Franklin (remainder of his bookstore in Boston).

In September a blue spruce was given by Mr. Thomas Murray in memory of his wife, Mary Langlois Murray. Edmunds' Nurseries moved the yew bush given by Mr. Samuel Carpenter and set the spruce tree in its place near the west rear corner of the library.

On October 24, four candidates for the position of Library Director were interviewed by the Library Board of Trustees. In due time Paul H. Gaboriault, of Ascutney, Vermont, was elected to succeed Hope Swain, who had indicated some months earlier her intention to retire. Gaboriault

was formally appointed by City Manager James A. McSweeney on November 10, and was sworn into office by City Clerk Barbara Lorden on November 14.

On November 17, an Open House was held in the Reading Room from seven to nine P.M. The evening was planned by Mrs. John Keegan, a member of the Friends of the Library, in celebration of National Book Week and also to welcome the new Library Director and his wife and introduce them to the community. Refreshments were donated by the Friends of the Library, who were represented by their president, Mr. Thomas Harvey. Mrs. William Kertland and Mrs. Alonzo Gile poured. City Manager James A. McSweeney, members of the City Council, and sixty other guests attended. On display in the several libraries in Franklin that were antecedent to the Franklin Public Library, which opened in 1907.

Miss Swain's retirement in November ended a long and varied career in library service. An alumna of Simmons College, she received her library training at the Brooklyn, N.Y., Public Library, and served in various capacities in three different branches in that system. In 1946 she returned to her native New Hampshire and became Librarian at the Gordon-Nash Library in New Hampton, serving there for 13 years. She was on the staff of the Laconia Public Library for one and a half years, in charge of the Lakeport Branch Library, before succeeding Miss Mildred J. Peaslee as Librarian at Franklin Public Library on August 1, 1964. On January 3, 1973, at City Hall Auditorium, Hope Swain was honored by the presentation of a plaque inscribed as follows: "In appreciation for your eight years of devoted service to the City of Franklin as Library Director. From the Mayor and City Council, 1972."

Respectfully submitted,

Paul H. Gaboriault
Director

FRANKLIN VISITING NURSE ASSOCIATION

ANNUAL REPORT - 1972

This year the procedures and policies of the agency were expanded to further and better the activities and services in the community.

This Agency, housed in the Goss Wing of the Franklin Regional Hospital, has made many improvements to the physical plant through donations and volunteer hours. Organizations who donated funds to establish an examination room were: The Franklin Rotary Club; the Franklin Kiwanis Club; the Melinda Tobie Trust; and the Franklin Junior Woman's Club. This office location is shared with the Twin Rivers Mental Health Association, the New Hampshire Alcohol and Drug Abuse Clinic, and the Clergy Association.

Volunteer services still portray an important part of the Agency's programs. The willing assistance of the Franklin Junior Woman's Club is outstanding. Members of the Board, and Board members of the Tilton Visiting Nurse Association have been generous of their time at the immunization clinics. We give our thanks not only for these services, but in all other areas where they have been called on to participate. Six immunization clinics were held in the Hospital Conference Room during the months of March, April, May, June, October and December. The October and December clinics were combined with Tilton and Northfield. Dr. Winnifred Chase was the attending physician for five of the clinics, and Dr. Robert Beaudet administered immunizations at one clinic. A total of 760 children attended and 901 immunizations were given. Through the cooperation of the Franklin and Tilton School Nurses, the Tilton Visiting Nurse, the New Hampshire Department of Health, many volunteers, and the staff of this Agency, these immunizations were provided to the children of Franklin, Salisbury, Hill, Northfield and Tilton.

The Agency staff assisted the Franklin School Nurses with the pre-school physical examination program at the VNA offices on May 16, 17, and 18.

Eleven Well-Child Conferences were held at monthly intervals with Dr. Chase as attending physician. Thirty-five families participated. One hundred twenty six children were seen, eighty-nine physical examinations were done and forty-seven immunizations were given. Three referrals were made to other agencies. Three laboratory tests were done at the Franklin Regional Hospital. The success of the Conference was assured by the Volunteer services of the Franklin Junior Woman's Club and Board members who provided registration, transportation and nutrition guidance.

This Agency is looking forward to continued growth and development of the hospital referral program to provide and improve continuity of service includes preventative as well as rehabilitative care to enable the individual to become more self-reliant following discharge from the hospital.

Because our programs are based on nursing service and nursing time means money, our staff has willingly accepted the philosophy for

Collection of fees according to the sliding fee schedule adopted by the Board in December. The staff realizes that their ability to collect fees is determined by their conviction of the value of the services they render to the individual, family, and community; their belief in the value to the patient or family for services received; and their own sense of values. Yet, they are always mindful that service is given according to need and not to the ability to pay.

The number of nursing, physical therapy and social service visits in the community continue to increase due to the constant demand for skilled services:

Skilled Nursing Care Visits	1407
Health Promotion Visits	302
Post Partum Visits	120
Physical Therapy Visits	139
Social Service Visits	22
TOTAL AGENCY VISITS	1990

In September, due to the increased demands for nursing service, the Board approved 25 hours of nursing service a week for additional part-time personnel. Two nurses shared the work shifts, covering the community needs each morning. The nurse from Salisbury continued to come for Well-Child Conferences, immunization clinics, and vacation periods.

As our service needs increase in the community, so, too, do the financial demands. The city of Franklin appropriated $7,000.00 toward the operational costs, and the town of Salisbury paid $820.32. A Federal grant from the Division of Maternal & Child Health of $2,450.00 supported the major costs of the Well-Child Conference. The Agency is constantly seeking monies from grants so that services will be available to meet the needs of the community. The Board members have given many hours in fund raising activities during the year. Without the participation and zeal of the Board, these many functions would not have been successful.

This year - 1973 - will present new and bigger tasks to accomplish. With the ever loyal support of the Board and staff, these challenges will be met.

Respectfully submitted,

Rose Marie Beever, President

DEPARTMENT WELFARE

ACCOUNT		ACTUAL 1970	ACTUAL 1971	ACTUAL 1972	BUDGET 1973
0-1	Salaries	4,696	4,671	6,082	6,656
0-2	Office Supplies	181	18	33	50
0-3	Utilities	215	257	307	275
0-4	Fuel	1,500	1,338	590	1,000
0-5	Groceries	8,254	5,029	4,706	5,000
0-6	Clothing	418	67	61	200
0-7	Rentals	3,372	1,878	1,305	1,600
0-8	Dues & Trav. Exp.	0	0	0	50
0-10	City Relief	209	32	2	400
0-11	Child Care	960	1,790	1,444	1,200
0-12	Adult Boarders	820	600	0	0
0-13	Hospitals	327	*7,500	*7,500	10,000
0-15	Medical	551	1,252	851	2,169
0-16	Old Age	21,509	25,546	26,441	30,000
	Total	43,012	49,978	49,322	58,600

(* Includes Hospital Grant)

DEPARTMENT FIRE

ACCOUNT		ACTUAL 1970	ACTUAL 1971	ACTUAL 1972	BUDGET 1973
F-1	Salaries	61,675	58,150	63,660	67,275
F-2	Office Supplies	94	108	151	125
F-3	Utilities	2,853	3,036	3,071	3,120
F-4	Training	29	114	240	350
F-5	Auto Equip. Op. & Main.	919	2,088	900	1,200
F-6	Build. Main.	398	106	183	150
F-7	Dues & Sub.	83	105	108	100
F-8	Travel Expense	78	75	47	75
F-9	Misc.	0	41	60	50
F-10	Cap. Outlay	1,029	614	4,282	5,110
F-11	Uniforms	950	150	400	1,032
F-12	Gas & Oil	527	640	949	925
F-13	Laundry	24	14	11	35
F-14	Dept. Equipment	1,280	976	889	1,000
F-15	Alarm Maint.	251	721	987	1,000
F-16	Retirement	6,565	3,060	3,683	4,053
	Total	*76,755	69,998	79,631	85,600

(* Credits included)

DEPARTMENT FIRE
DIVISION RESCUE SQUAD

ACCOUNT		BUDGET 1973
RS-1	Salaries	1,300
RS-2	Office Supplies	20
RS-4	Training	50
RS-5	Auto Equip. Oper.	50
RS-7	Dues & Sub.	25
RS-8	Travel Expense	25
RS-10	Capital Outlay	400
RS-12	Gas, Oil & Tires	65
RS-15	Radio Maint.	25
	Total	1,960

FIRE DEPARTMENT REPORT FOR THE YEAR 1972

Total number of bell alarms (False 18) (Accidential 3)	29
Total number of still alarms	216
Total number of Rescue calls	131
Total number of Mutual Aid calls answered	8
Total number of Mutual Aid calls for Franklin	4
Total time assisting other departments	36½ hr.
Total time assisting the Public	26 hr.
Total number of miles traveled	10,885 miles
Total number of miles by Tachometer	2,680 miles
Total number of gallons of gasoline used	2,416
Total number of quarts of oil used	127½
Total number of quarts of antifreeze used	35
Total number of hours trucks pumped	65
Total number of feet of 4" hose laid	1,400
Total number of feet of 2½" hose laid	20,600
Total number of feet of 1½" hose laid	10,920
Total number of feet of ladders raised	3,579
Total number of hours aerial ladder used	42 3/4 hr.
Total number of hours using Generator	12 3/4 hr.
Total number of hours Auxiliary light plant used	27
Total number of hours using smoke ejector	6½ hr.
Total number of Pressurized water extinguishers used	9
Total number of CO2 extinguishers used	9
Total number of Dry Powder extinguishers used	1
Total number of Soda and Acid extinguishers used	5
Total number of Foam extinguishers used	1
Total number of hours on Scott Air Paks	26½ hr.
Total number of hours on Building Inspection	36 hr.
Total number of hours on Oil Burner Inspection	9 hr.
Total number of hours on Fire Hydrant & Shoveling Inspection	193 hr.
Total number of hours on Fire Investigation	88½ hr.
Total number of hours working on Fire Alarm	303½ hr.
Total number of hours labor on trucks and equipment	734 hr.
Total number of hours trucks out of service	265 hr.
Total number of hours use of oxygen	2 hr.
Total number of hours labor on street signs	28 hr.
Total number of hours wiring City Hall	81 hr.
Total number of hours labor on traffic lights	6 hr.
Total number of hours use of boat and motor	1 hr.
Total number of telephone calls received	4,544
Total number of hours use of portable pump	6
Total number of hours on Fire Prevention	79 hr.
Total number of hours attending Fire School	318 hr.
Total number of hours labor on grounds	171 hr.
Total number of hours labor on building	381 hr.
Total number of hours with EMT Course	197 hr.
Total number of hours on Training program	174 hr.
Total number of hours labor on equipment	7½ hr.
Total number of hours labor on hose	154 hr.
Total number of Pressurized Water Exinguishers recharged	14
Total number of CO2 extinguishers recharged	2
Total number of Foam extinguishers recharged	2
Total number of Soda and Acid extinguishers recharged	67

CAR REPORT FOR 1972 (included above)

Meter reading Jan. 1, 1972 (old car)	15970
Meter reading Jan. 1, 1973	18248
Total miles traveled	2278
Meter reading Aug. 1, 1972 (new Car)	63183
Meter reading Jan. 1, 1973	66446
Total number of hours to install two (2) F.M. Radios'	20 hr.
Total number of [illegible] assisted on ambulance	12
Total gallons of gasoline used	625
Total quarts of oil used	20

May we take this opportunity to thank Mayor Daniell, City Manager McSweeney, the members of the Fire Committee and all other members of the City Council for the cooperation given us this past year in our efforts to improve our service to the citizens of Franklin.

THE BOARD OF ENGINEERS

Moise H. Mercier. Chief
Andrew Nadeau, Asst. Chief
William Beckford, Asst. Dep. Chief

DEPARTMENT POLICE

ACCOUNT		ACTUAL 1970	ACTUAL 1971	ACTUAL 1972	BUDGET 1973
P-1	Salaries	77,820	75,737	79,989	89,085
P-2	Office Supplies	849	720	554	600
P-3	Utilities	1,331	1,359	1,264	1,200
P-4	Training	46	0	15	380
P-5	Auto Equipment Op. & Main.	1,955	1,268	1,100	800
P-6	Build. Main.	23	0	0	100
P-7	Dues & Subs.	105	164	126	185
P-8	Travel Expenses	68	27	111	150
P-9	Cons. & Cont.	341	191	241	250
P-10	Cap. Outlay	626	*1,839	#3,880	800
P-11	Uniforms	2,299	1,579	1,786	1,800
P-12	Gas & Oil	1,759	1,810	2,032	2,200
P-13	Radio Main.	26	111	192	400
P-14	Traffic Lights	0	2cr	391	500
P-15	Public Services	202	136	189	250
P-16	Retirement	*8,776	4,025	4,482	4,800
P-17	Street Paint.	(a) 2,359	0	0	0
	Total	*98,585	88,964	96,352	103,500

(* Includes credits)
(a) Now in Public Works -- Street Maintenance Account)
(* Includes new cruiser with trade)
(# Includes new cruiser)

ANALYSIS OF EXPENDITURES

POLICE DEPARTMENT		ACTUAL 1972
P-2	OFFICE SUPPLIES & EQUIPMENT	
1.	Postage	88.00
2.	Paper, Folders, Stencils, Etc.	216.95
3.	Copy Machine Supplies	264.58
4.	Copy Machine Repairs & Service	111.09
5.	Printing of Forms	56.75
6.	Office Furniture	211.62
7.	Typewriter Repairs	15.00
		963.99
	Less Copy Machine Credits	- 409.88
	NET TOTAL	554.11
P-5	AUTO EQUIPMENT OPERATION & MAINT.	
1.	Front end Alignment, Balancing, Brakes	280.76
2.	Plugs, Points, Etc.	113.23
3.	Parts	20.90
4.	Body Work & Labor	935.40
5.	Transfer to Equipment Revolving Fund	619.51
		1,969.80
	Less Insurance Credits	- 869.80
	NET TOTAL	1,100.00
P-7	DUES & SUBSCRIPTIONS	
1.	N.E.A.C.P. Dues	10.00
2.	N.H.A.P.I. Dues	5.00
3.	I.A.C.P. Dues	25.00
4.	NH Supreme Court Opinions	30.00
5.	NH Register & Revised Statutes Anno.	- 55.90
	TOTAL	125.90
P-9	CONSULTANT & CONTRACTURAL	
1.	Advertising	27.00
2.	Blood Tests	164.22
3.	Breathalyzer Test Kits	170.00
		361.22
	Less Credits for Tests	- 120.00
	NET TOTAL	241.22

ANALYSIS OF EXPENDITURES

		ACTUAL 1972
POLICE DEPARTMENT (CONT'D)		
P-10	CAPITAL OUTLAY	
1.	Photographic Supplies	182.33
2.	Flashlights, Bulbs, Batteries, Etc.	43.71
3.	Purchase of Two Cruisers	6,073.09
		6,299.13
	Less Credit for Sale & Insurance	-2,419.29
	NET TOTAL	3,879.84
P-12	GAS, OIL & TIRES	
1.	Gas & Oil	1,630.40
2.	Tires	401.31
	TOTAL	2,031.71

DEPARTMENT CIVIL DEFENSE

ACCOUNT		ACTUAL 1970	ACTUAL 1971	ACTUAL 1972	BUDGET 1973
CD-2	Supplies & Equip.	0	7	0	10
CD-4	Training	0	0	0	0
CD-5	Auto Equipment Op. & Main.	0	25	25	25
CD-7	Dues & Sub.	0	5	0	30
CD-8	Travel Expense	0	25	0	10
CD-10	Cap. Outlay	125	19	11	100
	Total	125	83	36	175

DEPARTMENT POLICE
DIVISION DOG CONTROL

DO-1	Salaries	600	600	600	600
DO-2	Supplies & Equip.	443	85	56	195
DO-6	Build. Maint.	0	0	5	30
DO-8	Travel Expenses	76	2	16	100
DO-9	Misc.	406	0	0	300
DO-10	Cap. Outlay	213	59	571	275
	Total	1,738	746	1,248	1,500

DEPARTMENT PROBATION OFFICER

PO-1	Salaries	1,000	# 0	# 0	# 0
	Total	1,000	0	0	0

(# Included in District Court Account)

ACCOUNT		DEPARTMENT DIVISION	PUBLIC WORKS ADMINISTRATION	
		ACTUAL 1971	ACTUAL 1972	BUDGET 1973
PW-1	Salaries	10,287	10,686	11,470
PW-2	Office Supplies & Equip.	56	74	75
PW-3	Utilities	322	326	375
PW-7	Dues & Subscriptions	30	30	30
PW-8	Travel Expense	31	71	100
	Total	10,726	11,187	12,050

		DEPARTMENT DIVISION	PUBLIC WORKS BRIDGES	
B-1	Salaries	0	24	400
B-2	Supplies & Equipment	100CR	162	200
B-9	Consultant & Contractual	0	0	500
	Total	100Cr	186	1,100

		DEPARTMENT DIVISION	PUBLIC WORKS SANITARY LANDFILL	
D-1	Salaries	19,110	19,906	19,400
D-6	Dump Maintenance	100	40	150
D-9	Consultant & Contractual	1,036	1,000	1,100
	Total	20,246	20,946	20,650

ACCOUNT		ACTUAL 1970	DEPARTMENT DIVISION ACTUAL 1971	PUBLIC WORKS MEMORIAL HALL ACTUAL 1972	BUDGET 1973
MH-1	Salaries	4,710	4,365	4,903	4,875
MH-2	Supplies & Equip.	622	525	388	350
MH-3	Utilities	4,361	2,697	2,623	2,550
MH-6	Build. Main.	1,063	343	619	625
MH-10	Cap. Outlay	0	1,044	812	0
	Total	10,757	8,974	9,345	8,400

		DEPARTMENT DIVISION	PUBLIC WORKS SIDEWALKS	
S-1	Salaries	500	364	600
S-2	Supplies & Equipment	45	9	150
S-11	Maintenance Materials	676	0	200
	Total	1,221	373	950

			DEPARTMENT DIVISION	PUBLIC WORKS STREET LIGHTS	
SL-9	Consultant & Contractual	20,081	20,380	22,304	23,000
	Total	20,081	20,380	22,304	23,000

ACCOUNT		ACTUAL 1970	ACTUAL 1971	ACTUAL 1972	BUDGET 1973
			DEPARTMENT DIVISION	PUBLIC WORKS STREET CLEANING	
SC-1	Salaries		2,911	3,185	3,100
SC-2	Supplies & Equipment		593	376	300
	Total		3,504	3,561	3,400
			DEPARTMENT DIVISION	PUBLIC WORKS SNOW REMOVAL	
SR-1	Salaries		17,823	16,659	16,000
SR-2	Supplies & Equipment		8,380	12,998	8,900
SR-6	Plow Maintenance		0	899	1,100
SR-9	Consultant & Contractual		1,547	4,433	0
SR-10	Capital Outlay		0	0	1,000
	Total		27,750	34,989	27,000
			DEPARTMENT DIVISION	PUBLIC WORKS SEWERS & SEWERAGE	
SS-1	Salaries		1,100	1,530	2,300
SS-2	Supplies & Equipment		2,472	3,075	2,000
SS-9	Miscellaneous		131	0	0
SS-10	Capital Outlay		2,637	459	800
	Total		6,340	5,064	5,100
			DEPARTMENT DIVISION	PUBLIC WORKS TOWN ROAD AID	
TR-10	Cap. Outlay	6,513	6,335	1,178	6,350
	Total	6,513	6,335	1,178	6,350

ACCOUNT		DEPARTMENT DIVISION	PUBLIC WORKS CITY GARAGE	
		ACTUAL 1971	ACTUAL 1972	BUDGET 1973
CG-1	Salaries	14,241	13,305	13,200
CG-2	Supplies & Equipment	865	1,719	1,795
CG-3	Utilities	2,177	2,135	2,100
CG-4	In-Service Training	36	0	0
CG-5	Auto Equip. Oper. & Maint.	6,388	5,597	5,500
CG-6	Building Maintenance	187	448	450
CG-9	Consultant & Contractual	1,834	2,411	2,055
CG-11	Radio Repairs	0	0	300
CG-12	Gas, Oil, Tires, Etc.	6,443	6,294	5,800
	Total	32,171	31,909	31,200

		DEPARTMENT DIVISION	PUBLIC WORKS STREET MAINTENANCE	
SM-1	Salaries	24,455	27,578	24,000
SM-9	Consultant & Contractual	270CR	133	700
SM-10	Capital Outlay	0	234	0
SM-11	Maintenance Materials	392	270	700
SM-13	Reconstruction	3,605	2,448	3,000
SM-14	Street Signs & Painting	2,068	2,549	3,000
	Total	30,250	33,212	31,400

		DEPARTMENT DIVISION	PUBLIC WORKS TREES	
ST-1	Salaries	0	483	800
ST-9	Consultant & Contractual	1,942	2,100	2,250
	Total	1,942	2,583	3,050

ANALYSIS OF EXPENDITURES

PUBLIC WORKS DEPARTMENT		ACTUAL 1972
STREET MAINTENANCE ACCT.		
SM-11	Maintenance Material	
1.	Cold Patch	23.82
2.	Gravel & Sand	146.12
3.	Culverts	1,636.00
4.	Lumber & Tools	166.96
5.	Bounds, Cement, Cal. Chloride	345.01
		2,317.91
	Less Credits	2,047.39
	TOTAL	270.52
SM-13	Reconstruction	
1.	Sand & Gravel	600.21
2.	Hot Mix	527.02
3.	Sealer	33.59
4.	Culverts & Pipes	1,052.55
5.	Signs & Explosives	57.50
6.	Transfer to Cap. Improvement	977.66
		3,248.53
	Less Credits	800.00
	TOTAL	2,448.53
SM-14	Street Painting & Signs	
1.	Painting & Striping	1,766.59
2.	Street Signs	907.26
		2,673.85
	Less Credits	125.15
	TOTAL	2,548.70
SNOW REMOVAL ACCOUNT		
SR-2	General Supplies	
1.	Salt	11,330.15
2.	Sand	1,089.94
3.	Parts	577.76
	Total	12,997.85

ANALYSIS OF EXPENDITURES

CITY GARAGE ACCOUNT		ACTUAL 1972
CG-2	General Supplies	
1.	Steel	252.32
2.	Nuts & Bolts	746.86
3.	Oxygen & Acetylene	256.94
4.	Tools	224.61
5.	Cleaning Supplies	177.22
6.	Small Parts	60.94
	TOTAL	1,718.89
CG-3	Utilities	
1.	Electricity	457.26
2.	Heating	1,678.03
	TOTAL	2,135.29
CG-6	Building Maintenance	
1.	Heating & Electrical Repairs	99.10
2.	Parts & Supplies	128.82
3.	Electric Door & Installation	220.00
	TOTAL	447.92
CG-12	Gas, Oil & Tires	
1.	Gasoline	3,066.54
2.	Diesel Fuel	709.93
3.	Oil & Lubricants	398.50
4.	Tires & Tubes	2,589.65
5.	Batteries	463.20
6.	Anti-Freeze & Brake Fluid	113.85
		7,341.67
	Less Credits from Depts.	1,048.17
	TOTAL	6,293.50
MEMORIAL HALL ACCOUNT		
MH-2	General Supplies	
1.	Cleaning Supplies	307.20
2.	Hardware	81.06
	TOTAL	388.26

ANALYSIS OF EXPENDITURES

MEMORIAL HALL ACCOUNT (CONT'D)	ACTUAL 1972
MH-3 Utilities	
1. Electricity	925.71
2. Heating	1,697.40
TOTAL	2,623.11
MH-6 Building Maintenance	
1. Heating & Plumbing Repairs	460.50
2. Electrical & Carpenter Rep.	67.65
3. Supplies	90.55
TOTAL	618.70
MH-10 Capital Outlay	
1. New Ceiling--Upper Hall	621.09
2. Drapes & Electrical Fixtures	88.30
3. Boiler Repairs	102.85
TOTAL	812.24
STREET TREES ACCOUNT	
ST-9 Consultant & Contractural	
1. White Pine Blister Rust Control	100.00
2. Stump Removal	300.00
3. Dead Tree Removal	1,275.00
4. Power Saws	424.96
TOTAL	2,099.96
SEWERS & SEWAGE ACCOUNT	
SS-2 General Supplies	
1. Cones, Bases & Sections	923.23
2. Pipe	3,846.45
3. Saddles, Blocks & Cement	189.19
4. Sewer Tools	115.86
	5,074.73
Less Credits	1,999.84
TOTAL	3,074.89

ACCOUNT		ACTUAL 1970	DEPARTMENT DIVISION ACTUAL 1971	PARKS & RECREATION ADMINISTRATION ACTUAL 1972	BUDGET 1973
PR-1	Salaries	11,722	7,177	7,984	13,675
PR-2	Off. Sup.	340	120	190	160
PR-3	Utilities	257	300	321	300
PR-4	Training	0	185	153	200
PR-7	Dues & Sub.	36	30	5	25
PR-8	Travel Exp.	616	314	385	390
PR-9	Cons. & Cont.	0	43	57	75
PR-14	First Aid Sup.	22	75	0	
	Total	*12,993	8,244	9,095	14,825

(* Includes credits)

			DEPARTMENT DIVISION	PARKS & RECREATION COMMUNITY CENTER	
CC-1	Salaries	0	4,475	5,658	5,030
CC-3	Utilities	2,768	3,266	3,329	3,200
CC-6	Build. Main.	729	545	681	445
CC-9	Cons. & Cont.	0	96	134	125
CC-10	Cap. Outlay	101	325	346	300
	Total	3,598	8,707	10,148	9,100

DEPARTMENT PARKS & RECREATION
DIVISION DANIELL PARK

ACCOUNT		ACTUAL 1970	ACTUAL 1971	ACTUAL 1972	BUDGET 1973
DP-1	Salaries	420	240	270	400
DP-3	Utilities	0	24	19	15
DP-9	Cons. & Cont.	57	100	0	30
DP-10	Cap. Outlay	124	100	160	125
	Total	601	464	449	570

DEPARTMENT PARKS & RECREATION
DIVISION GRIFFIN BEACH

GB-1	Salaries	2,220	2,361	2,693	2,800
GB-3	Utilities	0	23	29	40
GB-4	In-Service Train.	0	0	0	70
GB-6	Build. Main.	0	85	43	0
GB-10	Cap. Outlay	269	489	264	475
GB-14	First Aid Sup.	0	22	6	25
	Total	2,489	2,980	3,035	3,410

DEPARTMENT PARKS & RECREATION
DIVISION ODELL COTTAGE & ARCH

OC-3	Utilities	323	425	516	500
OC-6	Build. Main.	59	107	41	25
	Total	382	532	557	525

DEPARTMENT PARKS & RECREATION
DIVISION LAGACE BEACH

ACCOUNT		ACTUAL 1970	ACTUAL 1971	ACTUAL 1972	BUDGET 1973
LB-1	Salaries	2,220	1,316	1,474	1,500
LB-3	Utilities	0	83	28	40
LB-6	Build. Main.	0	23	28	0
LB-10	Cap. Outlay	136	199	89	0
LB-14	First Aid Sup.	28	18	6	25
	Total	2,384	1,639	1,626	1,565

DEPARTMENT PARKS & RECREATION
DIVISION ODELL PARK & TRUCK

OP-1	Salaries	4,857	4,040	8,769	5,415
OP-3	Utilities	534	358	318	400
OP-5	Auto Equip. Op. & Main.	148	100	200	150
OP-6	Build. Main.	0	404	98	265
OP-9	Cons. & Cont.	0	329	0	0
OP-10	Cap. Outlay	1,508	600	85	325
OP-12	Gas & Oil	180	268	264	200
	Less Income	0	0	8,997	4,000
	Total	7,227	6,099	737	2,755

DEPARTMENT PARKS & RECREATION
DIVISION SKI AREA

SA-1	Salaries	970	836	1,313	930
SA-9	Misc.	0	560	725	800
SA-10	Cap. Outlay	0	0	0	
	Less Income	0	750	1,239	750
	Total	970	646	799	980

ACCOUNT		ACTUAL 1970	DEPARTMENT DIVISION ACTUAL 1971	PARKS & RECREATION STONE PARK ACTUAL 1972	BUDGET 1973
SP-1	Salaries	0	240	253	400
SP-6	Build. Main.	0	25	6	25
SP-10	Cap. Outlay	0	100	99	125
	Total	0	408	358	550
			DEPARTMENT DIVISION	PARKS & RECREATION TENNIS COURTS	
TC-6	Court Main.	0	0	199	300
TC-9	Cons. & Cont.	(a)2,065	51	0	0
TC-10	Cap. Outlay	*4,810	0	0	0
	Total	6,875	51	199	300
			DEPARTMENT DIVISION	PARKS & RECREATION THOMPSON PARK	
TP-1	Salaries	0	240	231	400
TP-9	Cons. & Cont.	0	80	0	0
TP-10	Cap. Outlay	0	0	48	75
	Total	0	320	279	475
			DEPARTMENT DIVISION	PARKS & RECREATION WADING POOL	
WP-1	Salaries	0	650	585	650
WP-6	Building Main.	0	57	41	30
WP-9	Cons. & Cont.	5,112	21	105	75
WP-10	Cap. Outlay	0	39	0	0
	Total	5,112	767	731	755

(* Original contract - $1,000 -- Partial payment for gravel, PTS, Fencing, Etc. - $3,800 -- Surveying - $10) (a) Work on pond)

PARKS & RECREATION DEPARTMENT

ANNUAL REPORT -- 1973

End of 1972

The year 1972 proved to be a productive year for the Franklin Recreation Department. In the area of programs the department initiated 34 full-time programs, established an evaluation system to improve existing programs and experienced a marked increase in volunteers and participants in Recreation Department activities. In addition to using the center to accommodate the increased volume of programs, the Department was granted the evening use of both Paul Smith and Rowell School gyms for specialized programs such as trampoline lessons, children's square dancing and male and female recreational sports programs. During the past year the maintenance staff also worked diligently to up-grade the appearance of the community park and beach areas, as well as preparing recommendations for improvements and construction of new facilities in the coming year.

Outlook for 1973

Programs:

Under the 1973 budget, a new position was approved by the City Council for the Recreation Department. On March 19th, Mr. Robert Groleau began his role as Program Director for the Department and his responsibilities will involve the organization and promotion of programs as well as assisting the Recreation Director in other administrative areas dealing with program and facility development. In addition, the Recreation Department staff will be seeking to establish a recruitment and training program for volunteers interested in playing either supervisory or specialized leadership roles.

The forming of such a volunteer program would further enhance the opportunities for program balance and variety by utilizing their many talents. This will provide the Recreation Department staff additional time to solve problems in difficult program areas, to promote the activities and professional assistance of other organizations interested in youth and community development.

The success of the seasonal program flyers, distributed in specially scheduled school assemblies was outstanding and will continue. The Department, with the additional aid of a program slide presentation, will attempt to generate a growing awareness of the expanded services of the Franklin Recreation Department and how all citizens can support the movement for recreation for all ages.

Maintenance:

In area of maintenance, three new facilities have projected completion dates for this year. At Griffin Beach, the road presently dividing the beach and picnic area is being rerouted to enable the expansion of the beach and picnic areas. Furthermore, new wharves, signs listing rules and regulations, a one meter diving board and lifeguard chairs will be added to the area this year.

At the Lagace Beach, the construction of a new bathhouse should get underway during the month of May. The project is jointly financed by City of Franklin, under the Capital Improvement Program and in-kind services, matched by the Bureau of Outdoor Recreation Funds. Included in the project will be the installation of a new septic system, concession area and improvements upon the present park facility.

In the fall of 1973, also under the Capital Improvement Program, there is a proposal for the construction of a new skating house in Odell Park. The structure will provide for the accommodations of a warming shelter, concession area, and rest room facilities in Odell Park on a year round basis. The repair and painting of the bleachers, playground equipment and supply buildings in Odell, Stone and Daniell Parks is slated for the maintenance staff this year.

Goals:

The continuing goal of the Franklin Recreation Department will be to provide programs that hold value to citizens of all ages while striving to expose and nourish the many by-products that recreation can give to a developing community. Furthermore, the Recreation Department will constantly be re-evaluating its programs and how it can assist other agencies to meet the recreational needs of our community.

Sincerely,

Roger W. Goodnow
Director Parks & Recreation

ACCOUNT		DEPARTMENT DIVISION	WATER ADMINISTRATION	
		ACTUAL 1971	ACTUAL 1972	BUDGET 1973
W-1	Salaries	15,797	15,980	16,700
W-2	Office Sup. & Equipment	1,382	1,775	1,400
W-3	Utilities	520	590	750
W-6	Building Maintenance	0	21	100
W-7	Dues & Subscriptions	20	35	25
	Total	20,657	18,401	18,975
		DEPARTMENT DIVISION	WATER MAINTENANCE	
WM-1	Salaries	14,937	17,602	27,950
WM-3	Utilities	5,435	5,557	6,400
WM-5	Auto Equip. Oper. & Maint.	619	2,724	600
WM-6	Supplies & Chemicals	16,657	15,437	17,800
WM-10	Capital Outlay	3,941	0	0
WM-12	Gas, Oil & Tires	415	305	400
	Total	42,004	41,625	53,150
		DEPARTMENT DIVISION	WATER FIXED CHARGES	
WF-11	Social Security & Insurance	5,232	4,229	4,225
WF-13	1964 Principal Payment on Bond	10,000	10,000	10,000
WF-13	1964 Bond Interest	2,550	2,250	1,950
WF-14	South Main Ext. Principal	10,000	10,000	10,000
WF-14	South Main Ext. Interest	7,015	6,405	5,795
WF-15	Pleasant St. Ext. Principal	0	0	14,000
WF-15	Pleasant St. Ext. Interest	0	3,725	7,100
WF-16	Equip. & Water Bond Principal	0	15,000	15,000
WF-16	Equip. & Water Bond Interest	0	1,395	930
	Total	34,797	53,004	69,000
	Less Revenue Sharing	0	0	21,757
TOTAL	WATER DEPARTMENT BUDGET	97,458	113,030	119,368

ADMINISTRATIVE HIGHLIGHTS--1972

1. Implemented at midyear a Retirement System covering all employees not previously covered.

2. Began construction on Pleasant St.-Prospect St. Water Extension Project.

3. Hired part-time Building Inspector.

4. Became a part of Winnepesaukee River Basin Sewerage Project.

5. Reduced Tax Anticipation Notes carry-over to $180,000.

6. Resurfaced approximately two miles of sidewalks.

7. Resurfaced approximately six miles of streets.

8. Extended the fire alarm system.

9. Continued Capital Improvements Program projects.

10. Installed 17 new water services throughout the City.

11. Renovated Lower City Hall and Police Headquarters.

12. Conducted survey to establish the need for Housing Authority.

13. Recognized the I.B.P.O. as sole bargaining unit for Police officers.

14. Received $331,000. in Federal money toward the completion of the water project at Pleasant-Prospect Streets area.

15. Received continuation of a grant under the Emergency Employment Act.

16. Began work of relocating the Griffin Beach road.

17. Continued our updating of the municipal accounting system, thus exercising better control over expenditures.

18. "Advisory Commission on Revenues Needed" created, studied and recommended several procedures to increase municipal revenues. Several procedures adopted and now in effect.

19. Implemented many improvements at our parks with volunteer organizations.

20. Revenue Sharing Funds received during 1972 totaled approximately $70,000.

GOALS FOR 1973

1. Upgrade the sick leave policies and Personnel Rules & Regulations covering all City employees.

2. Establish a sanitary landfill in conjunction with surrounding town.

3. Continue and increase the program of removing, cleaning and testing each water meter, valve system & hydrant in the City.

4. Continue to extend the fire warning system.

5. Strive for a cooperative effort with surrounding Cities and Towns to assure economic growth of all units of government.

6. Undertake major replacement of improvement projects as outlined in the Capital Improvement Program.

7. Undertake a program to upgrade the sub-standard dwellings in the City.

8. Improve the appearance and esthetic quality of our business district and the City in general.

9. Complete our survey of all City-owned property to determine the land use of this property. (This now coupled with Tax Map efforts)

10. Continue to develop a complete inventory of community assets and industrial sites to encourage economic expansion in Franklin.

11. Continue the study of revamping and replacement of our traffic flow system.

12. Continue efforts for economy in government.

13. Seek out new sources of revenue and stabilize cost of the municipal government in an effort to keep the tax rate realistic. (Committee established March, 1972)

14. Replace sidewalks on Central Street from Daniell Bridge to vicinity of High School.

15. Complete relocation of road at Griffin Beach.

16. Establish sewer and water rates realistic to today's needs and tomorrow's demands.

17. Reconstruct and improve condition and traffic flow over Daniell Bridge.

18. Continue to remove diseased and dead trees and a replacement program to complement the removal of same.

19. Continue our program to convince the State of the need for additional routes in and out of the City of Franklin.

GOALS FOR 1973 (CONT'D)

20. Strive to show that community progress is not solely the responsibility of municipal government, but the responsibility of everyone concerned, working in conjunction with the municipal government.

21. Continue to extend our program to amortize the carry-over of our Tax Anticipation Notes.

22. Increase our effectiveness in the Dog Control Program.

23. The City of Franklin to participate and actively support the proposed U. S. Bicentennial Celebration in 1976.

24. Begin survey to eliminate infiltration in our sewer system and to disconnect illegal entries into our sewer system.

25. Complete our underground study of the existing water lines, valves and appurtenances.

CITY OF FRANKLIN, NEW HAMPSHIRE

O R D I N A N C E S

1972

AMENDMENT TO ORDINANCE RELATING TO THE PASSING OF ORDINANCES:

In the year of Our Lord one thousand nine hundred and seventy-two.

Be it ordained by the City Council of the City of Franklin as follows:

Amend Section 2 of the ordinance relating to passage of ordinances by striking out all of said section and inserting the following:

Section 2. An ordinance when presented shall be read a first time for the information of the Councilmen. An ordinance may be amended or changed after the first reading. Before its final passage the ordinance must be read for a second time, but may be read by title only, by unanimous consent of the Council. No ordinance may be read for a second reading until the next regular Council meeting after it is first presented unless by unanimous consent by those present and voting.

Amend Section 3 of said ordinance by striking out the word "Municipal" before "Court" in the fourth line and inserting in place thereof the work "District", said ordinance to read as follows:

Section 3. All ordinances passed by the City Council shall be recorded without erasure or interlineation in a suitable Ordinance Book by the City Clerk and published in the Annual City Report. The City Clerk shall also furnish copies to the City Solicitor and the Judge of the District Court.

Amend Section 4 by striking out the words "Journal-Transcript" after the word "the" in the second line and inserting in place thereof the following: "a newspaper of general circulation within the area", said new section to read as follows:

Section 4. All ordinances of the City Council shall be published once in a newspaper of general circulation within the area, except a general revision.

This Amendment shall become effective on its passage.

Passed: March 6, 1972

AMENDMENT TO THE ORDINANCE RELATING TO THE PARKING OF MOTOR VEHICLES ON THE STREETS AND IN THE PARKING AREAS OF THE CITY:

In the year of Our Lord one thousand nine hundred and seventy-two.

Be it ordained by the City Council of the City of Franklin as follows:

Amend Section 1 of the ordinance relating to the parking of motor vehicles

on the streets and in the parking areas of the City by striking out the word "April" in the twelfth line of said Section 1, said Section to read as follows:

Section 1. No person owning or operating any type of motor vehicle or other vehicle, or having in his or her charge any vehicle, shall cause or allow said vehicle to remain standing or parked within the limits of any street or any public parking area in the City, excepting a certain area in the Church Street parking lot, as designated by signs erected from time to time by the Police Department, permitting overnight parking in said posted area between the hours of 11:00 P.M. and 8:00 A.M., in such manner that said vehicle will interfere with or impede the plowing of snow from the surface of said street or parking area, between the hours of 11:00 P.M. and 6:00 A.M. during the months of January, February, March, November and December.

Passed: April 3, 1972

AMENDMENT TO AN ORDINANCE RELATING TO THE OPERATION OF PIN BALL MACHINES BY MINORS:

In the year of Our Lord one thousand nine hundred and seventy-two.

Be it ordained by the City Council of the City of Franklin as follows:

Repeal the ordinance relating to the operation of pin ball machines by minors passed April 13, 1953 in its entirety.

Passed: June 5, 1972

AN ORDINANCE RELATING TO THE LICENSING OF PIN BALL MACHINES:

In the year of Our Lord one thousand nine hundred and seventy-two.

Be it ordained by the City Council of the City of Franklin as follows:

Section 1. The City Licensing Authority may grant upon such terms and conditions as it may deem reasonable and proper, a license to any person to keep one or more pin ball machine, so-called, or any mechanical game of skill or chance in the City of Franklin for which a fee is charged, or the operation of which requires the insertion of a coin or token in such machine or mechanical game, for hire, gain or reward, or in connection with his place of business. Such license may be revoked for just cause.

Section 2. All licenses granted under the preceding Section shall be valid from January 1 through December 31 of the year in which they were issued, unless sooner revoked. All licenses granted previous to the passage of this ordinance shall be valid until December 31, 1972.

Section 3. The annual license fee for each such pin ball machine or mechanical game of skill or chance shall be twenty-five dollars (25.00),

and said license shall be affixed in a prominent place on the machine so licensed.

Section 4. All licenses issued under this ordinance shall be recorded in the office of the City Clerk.

Section 5. Any person who shall keep any such pin ball machine or mechanical game of skill or chance for hire, gain or reward, or in connection with his place of business, without first having procured a license therefor shall be fined not more than one hundred dollars ($100.00) for each pin ball machine or mechanical game of skill or chance so kept.

This ordinance shall become effective upon passage.
The Ordinance Relating to the Licensing of Pin Ball Machines passed on October 5, 1953 is hereby repealed.

Passed: June 5, 1972

AN AMENDMENT TO AN ORDINANCE RELATING TO LICENSES FOR PUBLIC DANCES, ETC:

In the year of Our Lord one thousand nine hundred and seventy-two.

Be it ordained by the City Council of the City of Franklin as follows:

Amend Section 1 of an ordinance relating to licenses for public dances, etc., passed May 3, 1971, by deleting the words "or a carnival or circus" in the second line of said Section 1, so that said Section 1 will read as follows:

Section 1. No person, firm or corporation shall conduct public dancing in the City of Franklin unless a license therefor shall first be obtained from the Licensing Authority of the City of Franklin (City Clerk's Office).

Amend Section 2 of said ordinance by deleting the works "carnival or circus" in the second line of said Section 2, so that said Section 2 will read as follows:

Section 2. Said license shall be obtained for each public dance, within seventy-two hours (72) prior to said dance and shall be issued upon the payment of one dollar ($1.00) and whatever sums are necessary for the payment of whatever police officers whose services are required in accordance with Chapter 105:9 of the New Hampshire Revised Statutes Annotated.

This amendment shall become effective upon passage.

Passed: June 5, 1972

AN ORDINANCE RELATING TO LICENSES FOR CARNIVALS, CIRCUSES, FAIRS, AMUSEMENT RIDES, ANIMAL SHOWS, ETC.:

In the year of Our Lord one thousand nine hundred and seventy-two.

ORDINANCES - CON'T.

Be it ordained by the City Council of the City of Franklin as follows:

Section 1. No person, firm or corporation shall conduct a carnival, circus, fair, amusement rides, animal show or other public outdoor entertainment in the City of Franklin unless a license therefor shall first be obtained from the Licensing Authority of the City of Franklin (City Clerk's Office).

Section 2. Said license shall be obtained for each day that said carnival, circus, fair, amusement rides, animal show or other public outdoor entertainment is to be held, within seventy-two (72) hours prior to said carnival or other event and shall be issued upon the payment of Twenty-Five Dollars ($25.00) for each day said event shall be held, and whatever sums are necessary for the payment of whatever police officers and/or firemen whose services are required in accordance with Chapter 105:9 of the New Hampshire Revised Statutes Annotated.

Section 3. The license fee can be waived whenever said event is conducted without profit, such as for non-profit, charitable and religious organizations.

Section 4. Said license may be denied or revoked for cause by the Licensing Authority or in the case of emergency affecting the lives, safety or welfare of the public, said license may be denied or revoked by the Chief of Police or his authorized representative.

Section 5. Any person, firm or corporation convicted of violating any section of this ordinance shall be fined not more than One Hundred Dollars ($100.00).

Section 6. This ordinance shall be effective upon passage.

Passed: June 5, 1972

AN AMENDMENT TO THE ORDINANCE ON STOP INTERSECTIONS:

In the year of Our Lord one thousand nine hundred and seventy-two.

Be it ordained by the City Council of the City of Franklin as follows:

Amend the ordinance establishing stop intersections passed on December 15, 1958 by adding to the list of street intersections in Section 1 thereof the following:

On the West side of Sanborn Street at the intersection of Central Street for South traffic on Sanborn Street.

On the west side of Maple Street at the intersection of Central Street for South traffic on Maple Street.

On the West side of Pearl Street at the intersection of Central Street for South traffic on Pearl Street.

On the West side of Chestnut Street at the intersection of Central Street for South traffic on Chestnut Street.

On the West side of Charles Street at the intersection of Central Street for South traffic on Charles Street.

On the West side of Clark Street at the intersection of Central Street for South traffic on Clark Street.

On the West side of Kendall Street at the intersection of Central Street for South traffic on Kendall Street.

On the West side of Dearborn Street at the intersection of Central Street for South traffic on Dearborn Street.

On the East side of View Street at the intersection of School Street for North traffic on View Street.

On the West side of Spring Street at the intersection of School Street for South traffic on Spring Street.

On the South side of Proctor Street at the intersection of Pearl Street for East traffic on Proctor Street.

On the East side of Pearl Place at the intersection of Central Street for North traffic on Pearl Place.

On the East side of Green Street at the intersection of Central Street for North Traffic on Green Street.

On the East side of Cross Road at the intersection of Central Street for North traffic on Cross Road.

On the South side of Proctor Street at the intersection of Kendall Street for East traffic on Proctor Street.

On the East side of Pearl Street at the intersection of Proctor Street for North traffic on Pearl Street.

On the South side of Rowell Drive at the intersection of Sanborn Street for East traffic on Rowell Drive.

On the East side of Kendall Street at the intersection of Sanborn Street for North traffic on Kendall Street.

On the East side of Highland Avenue at the intersection of Pine Street for North traffic on Highland Avenue.

On the East side of Highland Avenue at the intersection of Orchard Street for North traffic on Highland Avenue.

On the West side of Highland Avenue at the intersection of Orchard Street for South traffic on Highland Avenue.

On the East side of Elm Street at the intersection of Oak Street for North traffic on Elm Street.

On the East side of Elm Street at the intersection of Pleasant Street for North traffic on Elm Street.

On the East side of Myrtle Street at the intersection of Pine Street for North traffic on Myrtle Street.

On the North side of West High Street at the intersection of River Street for West traffic on West High Street.

On the South side of West High Street at the intersection of Franklin Street for East traffic on West High Street.

On the East side of Beaton Street at the intersection of Rowell Drive for North traffic on Beaton Street.

On the North side of Rowell Drive at the intersection of Freedom Drive for West traffic on Rowell Drive.

On the North side of West Bow Street at the intersection of Cheney Street for West traffic on West Bow Street.

On the South side of Daniell Webster Drive at the intersection of North Main Street for East traffic on Daniell Webster Drive.

On the North side of Daniell Webster Drive at the intersection of Lawndale Street for West traffic on Daniell Webster Drive.

At the Ward I traffic circle for West traffic on Central Street at the intersection of Main Street for traffic bound South on Main Street.

Amend the ordinance establishing stop intersections passed on December 15, 1958 by deleting from the list of street intersections in Section 1 thereof the following:

On the West side of Smith Street at the intersection of Central Street for South traffic on Smith Street.

On the North side of Church Street at the intersection of Central Street for West traffic on Church Street.

Said standard STOP sign to be erected at the said intersections shall conform to the ordinance pertaining to stop intersections.

This ordinance to become effective upon passage.

Passed: June 5, 1972

On the West side of Highland Avenue at the intersection of Pine Street for South traffic on Highland Avenue.

ORDINANCE RELATING TO THE RESTRAINING OF DOGS

In the year of Our Lord one thousand nine hundred and seventy-two:

Be it ordained by the City Council of the City of Franklin as follows:

Section 1. Definition of terms as used in this ordinance, unless the context otherwise indicates.

A. "Dog" shall be intended to mean both male and female.

B. "Owner" shall be intended to mean any person, or persons, firm, association or corporation, keeping, harboring, or [illegible]ing a dog.

C. "Running at large" shall be intended to mean off the premises, residence, or property of the owner, and not under the control of the owner or some responsible individual whether by leash, cord, chain, or otherwise.

Section 2. It shall be unlawful to permit any dog to run at large within the City of Franklin.

Section 3. Any dog found running at large may be restrained or impounded by the Dog Officer or by the Franklin Police Department. Any animal so impounded may be confined in a suitable shelter for a reasonable period of time. Impounded dogs not claimed by the owners within seventy-two hours, after notice to the owner, if known, may be humanely disposed of by the Dog Officer of the City of Franklin or any member of the Franklin Police Department. Dogs impounded not wearing a valid rabies vaccination tag must be impounded for a period of ten (10) days in accordance with R.S.A. 442-A:8 (Rabies Control Act) before disposal.

Section 4. Any owner or individual claiming a dog impounded shall pay to the City of Franklin a fee of two ($2.00) dollars plus, in addition, one dollar and fifty cents ($1.50) for each day the dog has been impounded. No dog shall be released until the above fees are paid.

Section 5. The enforcement of this ordinance shall be the responsibility of the Police Department of the City of Franklin.

Section 6. Any owner or individual in violation of this ordinance shall be guilty of a misdemeanor and, upon conviction thereof, shall be punished by a fine of not more than ten ($10.00) dollars for the first offense and not more than fifty ($50.00) dollars for each subsequent offense.

Section 7. This ordinance shall take effect thirty (30) days after its passage.

Passed: July 3, 1972

AMENDMENT TO AN ORDINANCE TO PROHIBIT THE PLACING OF SNOW AND ICE UPON CITY STREETS, HIGHWAYS AND SIDEWALKS:

In the Year of Our Lord one thousand nine hundred and seventy-two.

Be it ordained by the City Council of the City of Franklin as follows:

Amend an Ordinance prohibiting the placing of snow and ice upon City Streets and Highways, Passed on December 3, 1956, by inserting in Section 1 of said Ordinance, the words "or sidewalk" after the words "or highway" in the third line of said Section 1, so that said Section 1 will read as follows:

Section 1. No person shall put or place or cause to be put or placed any snow or ice upon the surface of the travelled portion of any street or highway or sidewalk within the City of Franklin which the City of Franklin has the duty to maintain.

Passed: November 6, 1972

AN AMENDMENT TO THE ORDINANCE ON STOP INTERSECTIONS:

In the year of our Lord one thousand nine hundred and seventy-two.

BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF FRANKLIN AS FOLLOWS:

On the East side of Clark Street at the intersection of Proctor Street for North traffic on Clark Street.

On the West side of Clark Street at the intersection of Proctor Street for South traffic on Clark Street.

On the South side of Adams Street at the intersection of Clark Street for East traffic on Adams Street.

On the North side of Adams Street at the intersection of Clark Street for West traffic on Adams Street.

On the South side of Adams Street at the intersection of Kendall Street for East traffic on Adams Street.

On the North side of Adams Street at the intersection of Kendall Street for West traffic on Adams Street.

On the South side of Robin Street at the intersection of Lake Ave. for East traffic on Robin Street.

On the South side of Oriole Street at the intersection of Lake Ave. for East traffic on Oriole Street.

On the South side of Lark Street at the intersection of Lake Ave. for East traffic on Lark Street.

Said standard STOP SIGN to be erected at the said intersections shall conform to the ordinance pertaining to stop intersections.

This ordinance to become effective upon passage.

Passed: December 4, 1972

CITY OF FRANKLIN NEW HAMPSHIRE

ZONING ORDINANCE

1972

AN AMENDMENT TO THE ZONING ORDINANCE:

In the year of Our Lord one thousand nine hundred and seventy-two.

Be it ordained by the City Council of the City of Franklin as follows:

Amend the Franklin Zoning Ordinance, Section 510, Permitted Uses, by the insertion of "#11 -- Single Family Dwellings" in the "B-1" BUSINESS DISTRICT, Special Exceptions.

This amendment to take effect upon its passage.

Passed: June 26, 1972

In the year of Our Lord one thousand nine hundred and seventy-two.

Be it ordained by the City Council of the City of Franklin as follows:

AMEND THE FRANKLIN ZONING MAP AS FOLLOWS:

Move the Northern boundary of the "B-1" zone, situated in the Northeastern section of the City of Franklin, six hundred (600) feet in a northerly direction where said line intersects the Franklin-Tilton line.

Said line to run from said point at the Franklin-Tilton line in a westerly direction until it intersects the point presently made by the intersection of the "B-1" zone and the "R-2" zone.

Passed: July 3, 1972

In the year of Our Lord one thousand nine hundred and seventy-two.

Be it ordained by the City Council of the City of Franklin as follows:

AMEND THE ZONING ORDINANCE OF THE CITY OF FRANKLIN, N.H. SECTION 703, Permits, by inserting the following paragraph:

Section 703, a-2-Sing Permit Fees: Fifty cents (.50) per square foot of surface area--minimum fee two dollars ($2.00), temporary political signs exempted. Real Estate Agencies may obtain an annual permit for a fee of twelve dollars ($12.00).

Delete from Section 703-Permits: b, Use Permit, Paragraph 5. "Signs (refer to Section 607)" so that said Section 703: b-A shall read: "b. A Use Permit (no charge) shall be required for any of the following:

1. Establishment of a professional office in a dwelling as permitted by this Ordinance.

2. Change in the non-conforming use of buildings or land.
3. Occupancy of any vacant land for any purpose except the raising of crops.
4. Gravel Pit operations.
5. Demolition.

This amendment shall take effect upon its passage.

Passed: October 2, 1972

In the year of Our Lord One Thousand Nine Hundred and Seventy-Two.

Be it ordained by the City Council of the City of Franklin as follows:

AMEND THE FRANKLIN ZONING MAP AS FOLLOWS:

Extend and increase the B-1 (Business District) zone, Beginning at the center line of North Main Street at the intersection of Nelson Street and North Main Street, thance Southerly along the center line of North Main Street to the existing B-1 (Business District) line, then proceeding along said existing B-1 line in an easterly direction to the west bank of the Pemigewassett River; thence turning and running in a general northerly direction along the west bank of the Pemigewassett River to a point perpendicular with the northeast corner of land of F. & W. Sales, Inc., formerly of Franklin Developments, Inc., thence in a westerly direction in a straight line along land of the City of Franklin; thence continuing in a straight line along land of the F. & W. Sales, inc. and land of the City of Franklin and continuing a straight line to the existing B-1 (Business District) line, said B-1 (Business District) line being 200 feet from the center line of North Main Street.

This amendment shall take effect upon its passage.

Recommended Passage: November 11, 1972

In the year of Our Lord One Thousand Nine Hundred and Seventy-Two.

Be it ordained by the City Council of the City of Franklin as follows:

AMEND THE ZONING ORDINANCE OF THE CITY OF FRANKLIN, SECTION 301 - 14 LIGHT MANUFACTURING, BY INSERTING AFTER THE WORDS PHARMACEUTICAL GOODS THE FOLLOWING "LEATHER GOODS AND THE PROCESSING OF HIDES;" SO THAT SAID SECTION SHALL READ AS FOLLOWINGS:

14. Light Manufacturing: The processing and fabrication of certain materials and products where no process involved will produce noise, vibration, air pollution, fire hazard or noxious emission which will disturb or endanger neighboring properties. Light Manufacturing includes the production of the following goods: Home appliances; electrical instruments; office machines; precision instruments; electronic devices; timepieces; jewelry; optical goods; musical instruments; novelties; wood products; printed materials; lithographic plates; type composition; machine tools, dies and gauges; ceramics; apparel; lightweight non-ferrous metal castings;

ZONING ORDINANCE CONT'D

Film processing light sheet metal products; plastic goods; pharmaceutical goods, leather goods and the processing of hides; and food products but not animal slaughtering, curing nor rendering of fats.

This amendment shall take effect upon its passage.

Recommended passage: November 11, 1972

SECTION "B"
SCHOOLS

ANNUAL REPORT OF SUPERINTENDENT OF SCHOOLS
1972

Due to the very short time that has elapsed from the time I assumed the Superintendency of Supervisory Union #18 to the close of the fiscal year, this annual report will of necessity be general in nature.

Franklin has been fortunate in having a relatively stable staff which is competently serving the educational needs of the children in the city.

The success of the staff is limited by some of the existing space and staff limitations in the junior and senior high areas. A committee to study the building needs of the Franklin Junior-Senior High School will be formed in the early months of 1973. As was indicated in last year's report, the lack of space in the Industrial Arts and Home Economics areas has hindered programs in these areas. These programs are very important to the vocationally-oriented pupil and to the pupil not planning to go on into a post-secondary educational or training program. Other areas of the high school are also inadequate and overcrowded and will need the attention of this Committee.

In the elementary schools we will need to continually strive to achieve the minimum standards required and recommended by the state. Although some people react negatively to state-imposed or suggested standards, we must realize that these minimum standards were identified as necessary by the professional staffs, parents and other individuals or groups interested in the education of children from school districts in New Hampshire, as well as by the professional staff of your State Department of Education. The standards are and should be considered as MINIMUM. The people of the city must decide as to whether or not they wish to provide at least a minimum education for their children.

Another area of concern to Franklin is the status of the Dual Enrollment Program. During 1972, the Franklin School District and St. Mary's School continued to participate in an outstanding Dual Enrollment Program. Financial support from the State of New Hampshire for the original program has ceased and the total cost for the city's support of this program is reflected in the district's operating budget for fiscal 1973.

The constitutionality of dual enrollment in the state is being argued in the courts. The future of dual enrollment in New Hampshire and in Franklin is dependent on the decision of the courts. Until this decision is reached, the continued operation of the local program depends on the support of the parish, the New Hampshire Diocese and the City.

Enrollments in Franklin continue to rise steadily. Following are September enrollments starting in 1959:

1959	1136	1964	1436	1969	1580
1960	1209	1965	1443	1970	1755
1961	1276	1966	1462	1971	1796 *
1962	1294	1967	1451	1972	1823 **
1963	1415	1968	1544		

* Includes 127 pupils in Dual Enrollment Program
** Includes 131 pupils in Dual Enrollment Program

The staff is continuing its evaluation of the instructional program and is making a sincere effort to improving the total educational experience for the children of Franklin.

I look forward to working with the staff and you - the School Board, the parents, the City Council and the citizens of Franklin - in making learning one of the happiest and most valuable experiences in the lives of our children.

Fokion Lafionatis, Superintendent of Schools

REPORT OF SCHOOL NURSE

1972

School health services include a variety of functions designed to assist in protecting or improving student health and to secure information needed to assist in adapting school programs to the physical and mental abilities and needs of the individual student. The home, the school and the community are jointly responsible for conserving the health and welfare of all school children. As the child matures we stimulate and encourage the student to assume this responsibility. This responsibility can be fulfilled only with the interest, understanding and cooperation of parents and teachers. The following report of the major health activities in the Franklin Schools during the past year points out the cooperative role of the school, the home and the community in conserving and promoting the total health of the Franklin School children.

Thirty-two hundred and ninety-seven inspections were performed on the pupils. Over eleven hundred were head inspections only; the other two thousand included height, weight, posture observation, condition of hair and general condition of mouth and teeth. Obvious irregularities were referred to parents with recommendations for follow-up by family physician and dentist immediately. Others were kept under observation by teacher and nurse. If the condition continued, these pupils were eventually referred. This procedure serves as a basis for instruction relating to the factors that influence growth and maturation and furnishes motivation for improvement of health practices.

Our school vision screening involves observation to detect obvious eye disease and testing for visual acuity through the use of the Titmus School Vision Tester, which is a sterescopic instrument for testing visual acuity. Because most learning is based upon visual experience, we feel it is of prime importance to screen every pupil annually. Two thousand four hundred and thirteen screenings were referred to the family opthamologist or optometrist for a complete and extensive eye examination.

Evaluation of hearing is an important aspect of school nursing services. It identifies the pupils with possible hearing problems who are in need of a confirmatory diagnosis and helps those with hearing problems obtain the help they need. Each child receives a complete audiometric screening. Two thousand three hundred and eleven audiometric screenings were done on our pupils. Twenty-six of our students were referred to the family physician or E.N.T. specialist. Children who exhibit constant hearing losses are referred and parents are encouraged to obtain further diagnostic evaluation and treatment.

Dental caries are the most frequent problem in school-age children. Neglect of dental health can lead to further health problems. Our school dental programs have made a positive contribution toward the improvement of the dental health of our students. The Dental Clinic which provides for the cleaning and application of fluoride for any and all our students is in its seventh year of operation. Over four hundred and seventy-five pupils participated. The materials and equipment are provided by the New Hampshire Department of Dental Health.

Protection from illness can be provided through immunization. Immunizations should be completed during the first years of a child's life. However, in many cases this is not the situation. In connection with the Visiting Nurses Association we held four clinics during the school year. One hundred eighteen immunizations were given to school children at this time. Offered at these clinics were Smallpox vaccination, Diptheria Toxoid, Toxoid Boosters, Polio Drinks, Measles Vaccine and Rubella Vaccine.

In keeping with past efforts to protect our personnel from illnesses, flu shots were offered and 55 of our teachers received the immunization. Our sincere thanks go to Dr. Winnifred Chase for giving of her time to accommodate our staff.

Tuberculosis is still a disease we must be aware of and because of its insidious nature, early detection is of primary importance. A sterneedle test for T.B. was done on all personnel including administrators, teachers, aides, bus drivers, kitchen help, and janitors. Also, all the children in the first grade area were checked. Three hundred eighty-two sterneedle tests were given. There were 14 chest x-rays done on positive reactors who cannot participate in the sterneedle testing. Fourteen Mantour tests, which is a more accurate test, were done as follow-up on positive reactors by the State T.B. Nurse.

The New Hampshire Crippled Children's Society sponsored by the New Hampshire Board of Health continues to be an excellent referral for all children who have severe orthopedic, heart or convulsive disorders. There were 8 children attending the convulsive disorder clinic, 18 children attending the orthopedic clinic, and 2 children the heart clinic. These children received excellent care from specialists in each field. This is a very worthwhile program sponsored by the New Hampshire Board of Health. All children with special problems can be served by these specialists.

In order to maintain and protect the health of our Varsity and Junior Varsity athletes, each athlete must have a complete physical examination before he or she is allowed to actively participate. Dr. Morin, our Athletic Physician, examined over two hundred forty-eight prospective candidates. All candidates displaying a deviation were referred to their family physician for correction prior to participation. This service gives these athletes maximum protection needed by the active athlete.

Children who become sick or are injured while in school are given emergency first aid and immediately referred to their parents when the situation requires it. It is the parent's responsibility to seek further treatment. This year there were 1,647 first aids administered - the greatest majority were minor in nature and the student was treated and returned to class.

There are many situations when a house visit is much more effective than a note or a telephone call. Observation of the home environment is most helpful in determining a course of action in many situations. This year 281 home visits were made.

Pre-school registration was held in April this year. Each child was weighed, measured, and a vision and hearing screening was done. An accurate health history and immunization record was stressed. This was done to insure the implementation of new immunization requirements which were passed into law by the State legislators and became effective in September 1971. This law also requires that each child entering a school in New Hampshire for the first time have a physical examination and a T.B. test. Parents were encouraged to maintain their family-physician relationship, but for those who could not assume the cost, our local school board voted funds to be used to defray the cost of physical examinations to be done by local physicians at specified clinics. Appointments were made with the parents to bring their child to these clinics which were held in May. At the clinic the child was given a complete physical examination which included a urinalysis and a T.B. test. Parents were urged to bring the child to the immunization clinics to complete the immunization requirements. At these clinics, 92 pre-schoolers were registered.

Mrs. Gilchrist and Mrs. LaRoche instructed 4 classes of the Red Cross Multimedia Standard First Aid Course. More and more emphasis is being placed on training people who would be involved in caring for sick or injured persons with accepted first aid procedures. In many instances this could be the difference between further injury, or life and death. There were 80 persons who took the course. Included in this number were policemen, firemen, rescue squad personnel, ambulance drivers, ski patrollers, teachers, teacher aides, and interested citizens. It was a worthwhile and rewarding experience for the instructors. Mrs. Gilchrist also instructed a class of 22 first aiders in Red Cross Advanced First Aid and 17 in the Red Cross Advanced Refresher Course.

In order to improve our understanding and better help the school child who has been classified as having a learning disability, Mrs. Gilchrist and Mrs. LaRoche took the course entitled Remediation of Children With Learning Disabilities.

We also attended a two-day workshop at Eastern Slopes Inn in North Conway in May. The theme of the workshop was Improving Communications. This was a most informative and helpful workshop.

Over the years the work of nurses in school health programs has been changing. Teachers and others in education have become more involved in health problems. This widening of interests has resulted in an increasing emphasis on the development of the whole child. There has been an increasing awareness of the relationship between sound mental and physical health to school achievement. As health specialists we continue to recommend and emphasize the importance of developing a formal cumulative health education curriculum commencing at the elementary level and continuing through high school.

We wish to take this opportunity to recognize and acknowledge the administration, teachers, physicians, dentists, parents and the pupils themselves for their cooperation and contributions to the Franklin School Health Services. Their attitudes enabled us to present a comprehensive program for all our students.

Respectfully submitted,

Cecile LaRoche, R.N.
Martha Gilchrist, R.N.

CLASS OF 1972

Ames, David W.
Babineau, Jo-Ann
Barker, John W.
Barlow, Van M.
Beattie, Lynne Marie
Beaudet, Karen Marie
Beaudet, Linda M.
Beaupre, Glenn R.
Beaupre, Jayne Marie
Bonk, Pamela M.
Brown, Kelly W.
Coffey, David P.
Collins, Ronald B.
Cook, Burt W., Jr.
* Cournoyer, Mary Ellen Elizabeth
Cushing, Arthur J.
* Daigneau, Donald Joseph
Davis, Larry Douglas
Defosses, Robert Mark
* Doucet, Dianne Claire
Dube, Donna E.
* Duffin, Terry Lynn
Dussault, Joseph Raymond
Dyer, Lorraine C.
Edmunds, Jean K.
Gaudette, Linda Mary
Gauthier, Peter E.
Glines, Glen Paul
Gloddy, Janet K.
Grzelak, Matt A.
Guilfoy, Michael F.
* Hazelton, Carol Ann
* Hebert, Jeanne Marie
* Hebert, Jody A.
* Hebert, Karen Lou
Hebert, Michael Peter
Jones, Fred
Kimball, Paul Edward
LaChance, Dennis Allen
* Lacoursiere, Mary Elizabeth
LaFlamme, Rebecca Jane
LaFlamme, Richard Alan
LaPlante, James J.
LaRoche, Gary
Lavoie, David Wayne
Lawrence, Gayle Lorraine
Lefebvre, Rene Joseph
Lemire, Keith A.
* Lewis, Janet Ellen
Lovering, Jo-Ann N.
Mansfield, Jeremy F.
Masse, John Anthony
McDonald, Geraldine L.
McDonald, Laurie Anne
McDonald, Marjorie Ellen
McNabb, James M.
Mead, Frank N.
Mellon, Dennis John
Meyerhoefer, Paul Clifford
Miller, Debra L.
Mills, Bruce W.
* Morency, Mary Emily
Morin, Rebecca Anne
Morrill, Glenn Ernest
Morrill, Hollis A., Jr.
* Nedeau, Deborah Irene
Niven, Jeffrey A.
Nowell, Richard Brian
Orpin, Susan L.
Osborne, Dawn Marie
Paige, Debra Lee
Parenteau, Marie Y.
Parenteau, Shirley T.
Parris, Brenda Marie
Pastuszak, Michael J.
Patten, Ronald K.
Pepler, Brian C.
Rivard, Russell C.
Rowe, Leonard Wyatt III
Roy, Ronald W.
Sargent, James W.
Sargent, Michael E.
Schofield, Robin Anthony
* Sheldon, Susan Dorothy
Smith, Daniel H.
Sokul, Cynthia Anne
* Stein, Marcia Suzanne
Therrien, Cathy Anne
Warner, Linda B.
Weglarz, Anne Karoline
Weinert, Gerald A.
Wescott, Ray R.
Wheeler, Bonnie Ann
Whittaker, Patricia Kollar
Willey, Norman Charles
Wilson, Pamela Anne

* Four-Year Honor Students

SCHOLARSHIPS AND AWARDS

Arion Award for Music	Rebecca Anne Morin
Business Education Award	Dennis John Mellon
Home Economics Award	Deborah Irene Nedeau
Industrial Arts Award	Rene Joseph Lefebvre
Rayno Basketball Award	Donald Joseph Daigneau
The Athletic Association Award	Donald Joseph Daigneau Laurie Anne McDonald
Morin Athletic Award	Jeffrey A. Niven
Bausch and Lomb Science Award	Jody A. Hebert
Rodney Griffin II Mathematics Award	Jody A. Hebert
Kiwanis English Award	Jody A. Hebert
Social Science Award	Jody A. Hebert
Loyalty Award	Jody A. Hebert
Salutatory Award	Terry Lynn Duffin
Valedictory Award	Jody A. Hebert

FINANCIAL AID TO FRANKLIN AREA RESIDENTS AS OF JUNE 22, 1972

Lynne Marie Beattie University of New Hampshire	University of New Hampshire Grant Federal Loan
Donald Joseph Daigneau Suffield Academy	Suffield Academy Grant
Michael Edward Guilfoy University of New Hampshire	University of New Hampshire Grant Andover Lions Club and John Thompson Memorial Franklin Lodge of Elks Franklin-Tilton-Northfield Foundation
Jody Anne Hebert University of New Hampshire	University of New Hampshire Grant
Paul Edward Kimball Thompson School, UNH	Franklin Kiwanis Club Franklin-Tilton-Northfield Foundation Dollars for Scholars
Janet Ellen Lewis New Hampshire College	Dollars for Scholars
James Michael McNabb Northeast Broadcasting School	Federal Loan
Dennis John Mellon Hesser College	Future Business Leaders of America
Paul Clifford Meyerhoefer University of Northern Colorado	Dollars for Scholars
Mary Emily Morency New Hampshire College	Franklin Women's Club Dollars for Scholars

Jeffrey Alan Niven Wentworth Institute	Wentworth Grant William J. Brough Memorial Franklin-Tilton-Northfield Foundation
Susan Dorothy Sheldon Plymouth State College	Stephen Jewett Memorial Bessie C. Rowell Memorial Herman N. Donegan Memorial
Ray Ronald Wescott University of New Hampshire	Dollars for Scholars University of New Hampshire Grant Franklin-Tilton-Northfield Foundation

OTHER LOCAL RECIPIENTS

Carol Lynn Baranowski FHS Class of 1971 Forsyth-Northeastern	Dollars for Scholars
Christine M. Barry FHS Class of 1970 Boston University	Dollars for Scholars
Michael Kevin Cote FHS Class of 1971 Thompson School, UNH	Dollars for Scholars
Anne Elizabeth Denoncour FHS Class of 1971 Quinnipiac College	Dollars for Scholars Franklin Junior Women's Club
Mark Thomas Denoncour FHS Class of 1971 Plymouth State College	Dollars for Scholars
William Roger Dussault Tilton School-1972 University of New Hampshire	Dollars for Scholars
Judith Yvette Fredette FHS Class of 1971 Plymouth State College	Dollars for Scholars
Mary Julia Fredette FHS Class of 1969 Plymouth State College	Dollars for Scholars
Nancy Jean Lemire FHS Class of 1971 Plymouth State College	Dollars for Scholars
Thomas Charles Lemire FHS Class of 1969 University of New Hampshire	Dollars for Scholars

Ronald Robert Lessard FHS Class of 1971 Massachusetts College of Pharmacy	Dollars for Scholars
James Ray Pouliot FHS Class of 1971 University of Notre Dame	Dollars for Scholars
Gene Richard Tilton FHS Class of 1969 Northeastern University	Dollars for Scholars
Gail Katherine Webster FHS Class of 1971 Plymouth State College	Dollars for Scholars

TABLE OF REGISTRATION AND ATTENDANCE

for school year ending June 30, 1972

	Kinder-garten	Elem.	Jr. High	Sr. High	P.G.	Totals
Grade	K	1-6	7-8	9-12		K-12
Enrollment	141	719	243	610	2	1715
Boys	76	387	124	294		881
Girls	65	332	119	316	2	834
Average Daily Attendance	58.0	775.6	221.3	536.3		1591.2
Average Daily Absence	11.6	40.9	16.2	40.1		108.8
Average Daily Membership	66.6	816.5	237.5	576.5		1697.1
Percent of Attendance	90.1	94.8	93.1	93.0		93.8

SCHOOL CALENDAR FOR 1972-73

Supervisory Union #18
Franklin, Hill, Winnisquam

Schools Open	Schools Close	Days
Tuesday, August 29, 1972	Friday, December 22, 1972	78
Tuesday, January 2, 1973	Friday, February 16, 1973	34
Monday, February 26, 1973	Friday, April 20, 1973	40
Monday, April 30, 1973	Thursday, June 14, 1973	33
		185*

Non-School Days

Teachers Workshop**	August 25, 1972
Teachers Workshop	August 28, 1972
Labor Day	September 4, 1972
Teachers Convention	October 13, 1972
Veteran's Day	October 23, 1972
Teachers Workshop	November 6, 1972
Thanksgiving Recess	November 23-24, 1972
Memorial Day	May 28, 1973

Marking Periods
November 3, 1972
January 19, 1973
March 30, 1973
June 14, 1973

*Schools will close when state requirement of 180 days is met

**Teachers Workshop for all new teachers and administration

SCHOOL CALENDAR

1973-1974

FRANKLIN - HILL

	M	T	W	TH	F
September	X	4	5	6	7
	10	11	12	13	14
	17	18	19	20	21
	24	25	26	27	28
October	1	2	3	4	5
	X	9	10	11	12
	15	16	17	18	X
	X	23	24	25	26
	29	30	31		
November				1	2
	X	6	7	8	9
	12	13	14	15	16
	19	20	21	X	X
	26	27	28	29	30
December	3	4	5	6	7
	10	11	12	13	14
	17	18	19	20	21
	X	X	X	X	X
	X				
January		X	2	3	4
	7	8	9	10	11
	14	15	16	17	18
	21	22	23	24	25
	28	29	30	31	

	M	T	W	TH	F
February					1
	4	5	6	7	8
	11	12	13	14	15
	X	X	X	X	X
	25	26	27	28	
March					1
	4	5	6	7	8
	11	12	13	14	15
	18	19	20	21	22
	25	26	27	28	29
April	1	2	3	4	5
	8	9	10	11	12
	15	16	17	18	X
	X	23	24	25	26
	29	30			
May			1	2	3
	6	7	8	9	10
	13	14	15	16	17
	20	21	22	23	24
	X	28	29	30	31
June	3	4	5	6	7
	10	11	12*	13	14

September through January - 94 Days

February through June - 86 Days

Days Out:

Labor Day - September 3
Columbus Day - October 8
Teachers' Convention - October 19
Veterans Day - October 22
Teachers' Workshop - November 5

Thanksgiving Recess - November 22 & 23
Christmas Recess - December 24 - January 1
Winter Recess - Feb. 18-22
(Washington's Birth. 2/18)
Spring Recess - April 19-22 (Fast Day 4/22)
Memorial Day - May 27

NOTE:
NEW TEACHERS REPORT - AUGUST 31
ALL TEACHERS REPORT - SEPTEMBER 4
SCHOOLS OPEN - SEPTEMBER 5

*Schools will close as of June 12 if no time lost due to bad weather.

CITY OF FRANKLIN

MUNICIPAL CALENDAR FOR 1973

This calendar lists meeting dates, holidays, deadline dates, annual departmental recurrences, and other items of importance to City Officials and employees.

MARCH

5	Monday----------	Council Meeting.
14	Wednesday------	Zoning Board of Adjustment meeting.
24	Saturday-------	Last day to mail out inventories.
27	Tuesday--------	Planning Board meeting.
31	Saturday-------	Last day for Junk Dealers' Licenses.
		Last day for Motor Vehicle Permits.
		Last day of all-night parking ban.

APRIL

2	Monday----------	Council Meeting.
9-13	----------	Spring rubbish pickup.
11	Wednesday------	Zoning Board of Adjustment meeting.
15	Sunday----------	Second quarterly payment of Resident Taxes.
16	Monday----------	Last day for filing Veterans' Exemptions.
		Last day for receiving inventories.
		Place benches and trash barrels in parks.
23	Monday----------	Fast Day.
24	Tuesday--------	Monday's rubbish pickup today.
		Planning Board meeting.
30	Monday----------	Last day for renewal of billiard halls & bowling alleys permits.

MAY

7	Monday----------	Council Meeting.
		Read water meters.
		Tree planting begins.
9	Wednesday------	Zoning Board of Adjustment meeting.
14	Monday----------	Begin paint striping on streets.
22	Tuesday--------	Planning Board meeting.
26	Saturday-------	Beaches open on weekends.
28	Monday----------	Memorial Day (contingent upon legislation).
29	Tuesday--------	Monday's rubbish pickup today.

JUNE

1	Friday----------	Last day for dog licenses.
		Last day for Assessor to commit Resident Tax Warrant to Tax Collector.
4	Monday----------	Council Meeting.
13	Wednesday------	Zoning Board of Adjustment meeting.
15	Friday----------	Third quarterly payment of Resident Taxes.
25	Monday----------	Opening of parks & Playgrounds.
26	Tuesday--------	Planning Board meeting.

JULY

2	Monday----------	Council Meeting.
4	Wednesday------	Fourth of July.
5	Thursday-------	Wednesday's rubbish collection today.
9	Monday----------	Opening day of swimming instruction. 1st instruction session.
11	Wednesday------	Zoning Board of Adjustment meeting.
24	Tuesday--------	Planing Board meeting.
30	Monday----------	2nd instruction session of swimming lessons.

AUGUST

1-3	----------	Obtain tax rate from Tax Commission -- Tax Warrant to be committed to Tax Collector within 30 days.
6	Monday----------	Council Meeting.
8	Wednesday------	Zoning Board of Adjustment meeting.
24	Friday----------	Swimming instructions end.
28	Tuesday--------	Planning Board meeting.

SEPTEMBER

3	Monday----------	Labor Day.
4	Tuesday--------	Beaches close.
5	Wednesday------	Council Meeting. Appointments made to Highway Safety & Conservation Commissions.
12	Wednesday------	Zoning Board of Adjustment meeting.
25	Tuesday--------	Planning Board meeting.

OCTOBER

1	Monday----------	Council Meeting.
8	Monday----------	Columbus Day.
9	Tuesday--------	Monday's rubbish collection today.
10	Wednesday------	Zoning Board of Adjustment meeting.
15	Monday----------	Fourth quarterly payment of Resident Taxes.
22	Monday----------	Veterans Day. (contingent upon legislation)
23	Tuesday--------	Monday's rubbish collection today. Planning Board meeting.
23-26	----------	Fall rubbish pickup. Pickup park benches & trash barrels.
31	Wednesday------	Halloween Parade & Party.

NOVEMBER

5	Monday----------	Council Meeting. All-night parking ban begins. Read water meters.
14	Wednesday------	Zoning Board of Adjustment meeting.
22	Thursday-------	Thanksgiving Day.
23	Friday----------	Thurday's rubbish collection today.
27	Tuesday--------	Planning Board meeting.

DECEMBER

1	Saturday--------	Last day to submit proposed budget to Council.
3	Monday----------	Council Meeting.
		Last day to pay County Tax.
12	Wednesday------	Zoning Board of Adjustment meeting.
25	Tuesday--------	Christmas Day.
26	Wednesday------	Tuesday's rubbish pickup today.
28	Friday----------	Close City books today.
31	Monday----------	Pinball machines licenses expire.
		Sunday permits expire.

JANUARY - 1974

1	Tuesday--------	New Year's Day.
2	Wednesday------	Tuesday's rubbish collection today.
7	Monday----------	Inaugural and Council Meeting.
9	Wednesday------	Zoning Board of Adjustment meeting.
7-11	----------	Christmas tree pickup.
15	Tuesday--------	First quarterly payment of Resident Taxes.
22	Tuesday--------	Planning Board meeting.
28	Monday----------	Last day for budget to be presented to Council for action.

FEBRUARY

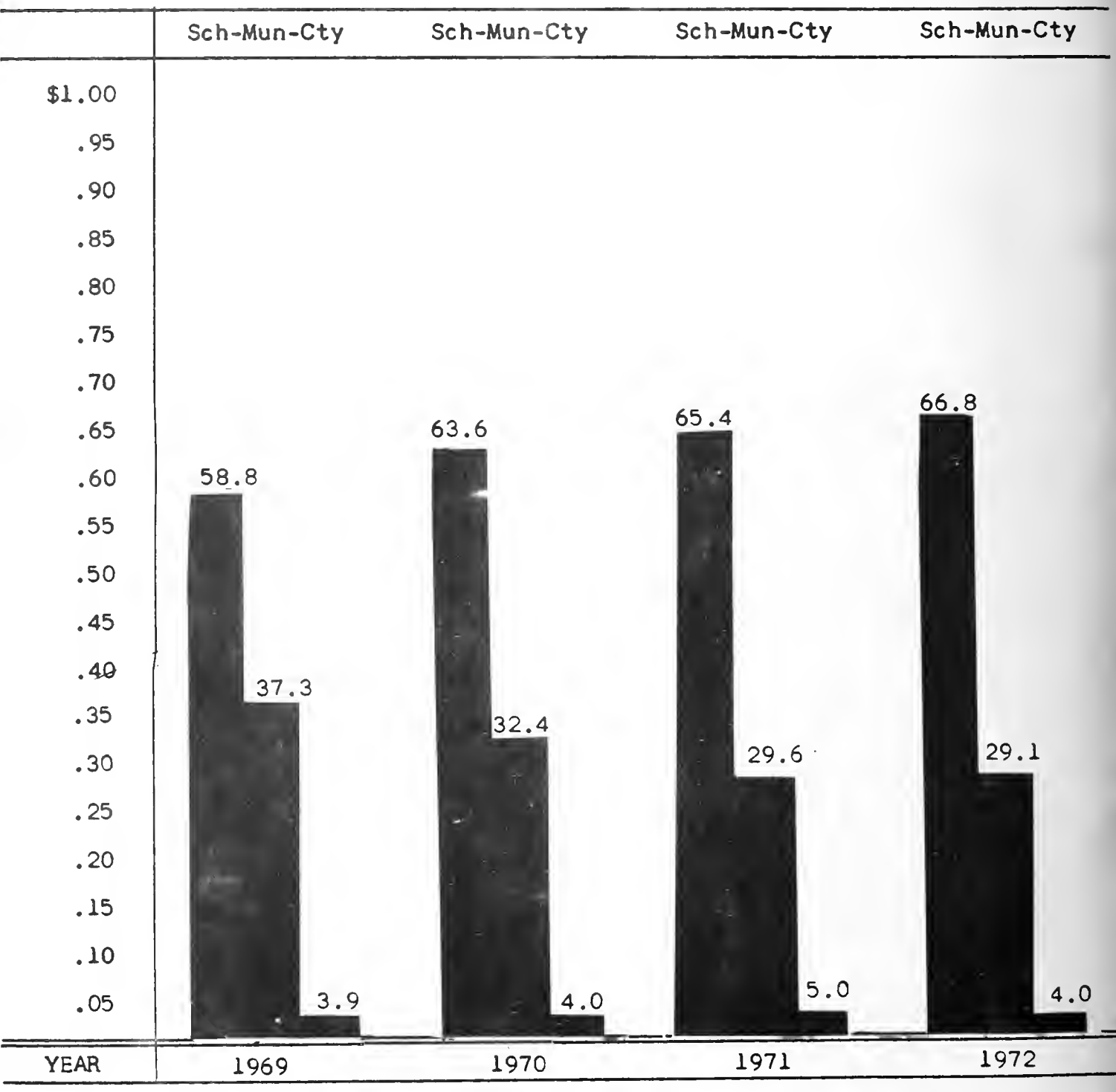
4	Monday----------	Council Meeting.
13	Wednesday------	Zoning Board of Adjustment meeting.
18	Monday----------	Washington's Birthday.
19	Tuesday--------	Monday's rubbish collection today.
26	Tuesday--------	Planning Board meeting.

DEPARTMENTAL TELEPHONE DIRECTORY

James A. McSweeney -- Manager -- 934-3900

NAME	DEPARTMENT	NUMBER
Ayotte, Albert	Welfare	934-3404
Camp, Rolfe	Building Inspector	934-3900
Gaboriault, Paul	Library	934-2911
Grzelak, Edward	Public Works	934-4103
LaBonte, Arthur	City Assessor	934-5449
Lafionatis, Fokion	Supt. of Schools	934-3108
Lorden, Barbara	City Clerk	934-3109
Mercier, Moise	Fire	934-2205
	To Report a Fire	934-2313
Nowell, James Jr.	Police	934-4121
Piper, Mildred	Tax Collector	934-3109
Woodley, Thomas	Water	934-4104

GRAPHIC TAX RATE COMPUTAION



YOUR TAX DOLLAR AND WHERE IT GOES